

<b>Report to:</b>	<b>CABINET COMMITTEE</b>
<b>Report of:</b>	<b>STRATEGIC DIRECTOR - PLACE</b>
<b>Date of Decision:</b>	<b>20 DECEMBER 2016</b>
<b>SUBJECT:</b>	<b>ESTABLISHMENT OF A NEIGHBORHOOD WORKING AND CO-ORDINATION MODEL</b>
<b>Key Decision: No</b>	<b>Relevant Forward Plan Ref: N/A</b>
<b>If not in the Forward Plan: (please "X" box)</b>	<b>Chief Executive approved <input type="checkbox"/></b> <b>O&amp;S Chairman approved <input type="checkbox"/></b>
<b>Relevant Cabinet Member(s) or Relevant Executive Member</b>	<b>ALL</b> <b>ALL</b>
<b>Relevant O&amp;S Chairman:</b>	<b>COUNCILLOR AIKHLAQ, Chair of Corporate Resources and Governance O&amp;S Committee</b>
<b>Wards affected:</b>	<b>ALL</b>

<b>1. Purpose of report:</b>
<p>1.1 To provide the background to the development of a new Neighbourhood Working and Coordination model for the City as set out in Appendix 1, and seek comments on the draft proposal to enable further conversations with partners and a final report to be brought back to this Committee for decision.</p>

<b>2. Decision(s) recommended:</b>
That Cabinet :-
<p>2.1 Approve the draft methodology and approach for Neighbourhood Working and Coordination.</p> <p>2.2 Authorise the commencement of a stakeholder consultation to finalise a citywide Neighbourhood Working and Coordination approach.</p>

<b>Lead Contact Officer(s):</b>	<p>Neil De-Costa – Senior Service Manager, (Interim) District Lead Neighbourhoods and Communities Division Tel: 0121 675 8019</p> <p>Chris Jordan Head of Service Integration Neighbourhoods and Communities Division Tel: 0121 303 6674</p>
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<b>3. Consultation</b>
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### 3.1 Internal

3.1.1 The proposals set out have been presented to the Assistant Leaders.

### 3.2 External

3.2.1 The original idea about locally designed Neighbourhood Working was set out in the Terms of Reference for the Cabinet Committee Local Leadership and the Assistant Leaders' work programme, July 2016.

## 4. **Compliance Issues:**

### 4.1 Are the recommended decisions consistent with the Council's policies, plans and strategies?

4.1.1 The recommendations are fully consistent with the Council's policies.

The Business Plan and Budget Adopted by Full Council in March 2016 committed the Council to "develop a new approach to devolution within the city, with a focus on empowering people and giving them influence over local services". The work of the Cabinet Committee will take forward the next stage of an evolutionary process which began in 2015/16 with initial changes to the role of districts and the creation of Sutton Coldfield Town Council. This stage will conclude in 2018 with the switch to all out elections and new ward boundaries.

### 4.2 Financial Implications

4.2.1 Summary of Current Finances – This is a discussion paper. There is currently no budget allocated to Neighbourhood Working.

4.2.2 Financial Implications of The Future Operating Model - Financial Implications to the proposed model of delivery will be presented at a future Cabinet Committee meeting. Full roll out to 34 neighbourhoods is estimated to cost up to £1.9m. Place Directorate has committed to review all the options available to resourcing Neighbourhood Management and this will form part of the decision report that will be presented to a future meeting of Cabinet Committee Local Leadership.

### 4.3 Legal Implications

4.3.1 The Cabinet Committee will operate within the provisions of the Local Government Act 2000, which gives the Executive the power to appoint committees for the exercise of defined responsibilities and functions and in accordance with Article 5(d) of the City Council's Constitution. The role of the Committee and of the Assistant Leaders is also outlined in Part B of the City Council's Constitution. The constitutional changes referred to in Part B of the Constitution have been approved by Full Council. Report cleared by Legal Services.

### 4.4 Public Sector Equality Duty

4.4.1 Policies developed by the Committee will be subject to the public sector Equality Duty and impact assessments will be carried out as appropriate.

## **5. Relevant background/chronology of key events:**

- 5.1 Cabinet Committee Local Leadership has clear outcomes set within the Terms of Reference via the Assistant Leader's responsibility to: "Shape and support local partnership working and engagement with communities and local stakeholders" and to "Shape neighbourhood governance and delivery plans".
- 5.2 The development of a Neighbourhood Working and Coordination approach for the city has emerged as a result of the Assistant Leaders' current Neighbourhood Working and Coordination agenda and is informed by key learning from previous programmes delivered and the current Place Management programme.
- 5.3 Assistant Leaders have conducted cross party consultation regarding ward working citywide.
- 5.4 A review of Place Management has been conducted.
- 5.5 Concepts/Principles:
- 5.5.1 The emphasis for the new proposed approach is on "empowering local people and giving them influence over local services," rather than being service led with a focus on "Every Place Matters" and "A Better Deal for Communities".
- 5.5.2 It is the intention that the approach will lead to better stakeholder collaboration facilitated by local place-based Neighbourhood Action Coordinators.
- 5.5.3 A stakeholder event is planned for early December to start dialogue on local collaboration and neighbourhood working to address local residents' priorities.
- 5.5.4 It is envisaged the proposed approach will assist elected members with their local leadership role, bringing the processes for local decision making closer to citizens enabling them to be more involved and self-sufficient.
- 5.5.5 The proposed approach will support, nurture and empower community groups and citizens to be more self-reliant.
- 5.5.6 The proposed approach seeks to fundamentally change the way council services operate at neighbourhood level to closely meet the differing needs of citizens and localities across the city, ensuring that every ward receives a universal service. This proposed approach will continue to develop.
- 5.5.7 Other Neighbourhood level delivery models have been researched/considered in developing this proposed model, the details of which are set out in Appendix 1.

## **6. Evaluation of alternative option(s):**

- 6.1 Three neighbourhood management programmes have been delivered in Birmingham between 2007 – 2011 and Place Management is currently in operation across the city. The learning from previous Neighbourhood Management programmes and the current learning from Place Management aligned to the priorities of "Every Place Matters" and "A Better Deal for Communities," together with assessment of similar models across the country have resulted in shaping of the current proposal for Neighbourhood Working and Coordination.

**7. Reasons for Decision(s):**

- 7.1 To agree the process to establish a Neighbourhood Working and Coordination model with clear aims and objectives to ensure:
- A clear sustainable and strategic investment at a neighbourhood level
  - To assist with developing sustainable local social capital
  - To act as a catalyst or enabler to change local operating models of neighbourhood service delivery.

**Signatures**

**Date**

Cabinet Member

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Councillor John Clancy, Leader of the City Council

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Chief Officer

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Jacqui Kennedy, Acting Strategic Director  
of Place

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**List of Background Documents used to compile this Report:**

- Cabinet Committee Local Leadership Terms of Reference July 2016
- Neighbourhood Working 2016 and Beyond discussion paper – November 2016

**List of Appendices accompanying this Report (if any):**

1. Appendix 1 - Neighbourhood Working 2016 and Beyond discussion paper – November 2016
2. Appendix 2 - Neighbourhood Working Diagram
3. Appendix 3 - Implementation and Delivery Model