# Schools, Children and Families Overview and Scrutiny Committee - 20<sup>th</sup> July 2016

## SWOT Analysis - Cllr Brigid Jones, Cabinet Member Children, Families and Schools

### Strengths

- Stable Leadership.
- Education improvement plan Year 1 has been delivered. We have a much more coherent, improved and robust set of services.
- The new Education Improvement Plan contains robust plans for each of the 21 service areas.
- Birmingham Education Partnership is coming into maturity, as is school improvement contract.
- Improvement Plan is on track, with year 1 and year 2 delivered.
- Children's Social Care we have reduced caseloads, agency use (although still too high) and staff turnover this year, and is focused on its agreed improvement plan.
- Whistleblowing policy in place and working effectively in enabling staff and partners to raise concerns.
- Birmingham Curriculum Statement led by the Council and welcomed by schools.
- Increasing the number of adoptions.

#### Weaknesses

- Ofsted have highlighted a number of serious concerns relating to safeguarding in education, children out of school, and disabled children's social care. These are being urgently addressed.
- Inclusion in schools is weak in this city. Our population of children out of mainstream provision is unsustainably high.
- Whilst practice in individual areas is good, the SEN system is weak. A commission will look into this in the autumn.
- Children's Social Care need to secure good practice everywhere.
- Corporate Parents; need to acknowledge that as elected members it is our business and that we are all responsible.
- Retention of skilled social work practitioners.

### **Opportunities**

- Birmingham Education Partnership is coming into maturity. Opportunities for future joint working and strengthening of partnership.
- The Early Years Health and Wellbeing offer is going out to tender presenting an exciting new way to redesign the multiple services more coherently.
- SEN commission will start looking into system in the autumn. Helping to map out a clear pathway for our SEN children ensuring that they are aware of interventions and support throughout their journey to adulthood with a key focus on maximising independence.
- We are exploring whether a trust model could enhance improvements in children's social care.
- Improving our offer for LAC post 16 ensuring that they have active pathway plan for further education, employment opportunities to best prepare them for adulthood.
- Engagement in social work reform programmes e.g. Frontline and Step Up.

#### **Threats**

- Trust development must not become a distraction from the improvement agenda.
- Educational Excellence Everywhere White Paper threatens to undermine improvements we have made. We will need to look carefully as to how we adapt to this as a council.
- The Early Years Health and Wellbeing offer doesn't have the budget it once had, and as such services in some places may reduce.
- The Early Years Education sector is facing budget pressures and services will need to adapt.
- Schools are facing a new funding formula which could disadvantage Birmingham.
- Schools are facing a real terms funding cut.
- Delivering a significant change agenda within hugely diminished budgets.