Birmingham and Solihull Sustainability and Transformation Plan Update for Health and Wellbeing Board – 31st January 2017

The previous Birmingham and Solihull Health and Wellbeing Boards have received updates outlining the progress in developing the Birmingham and Solihull (BSol) STP. It should again be noted that the STP is the only route to bring NHS transformation monies into the health and care system.

The Board is aware that a draft plan was submitted to NHS England (NHSE) in late October for review. The following day the BSol draft narrative submission was published in full on the Birmingham City Council website with links from all partner websites. This had been previously agreed with NHS England despite concerns on their part. This was the first publication of an STP and enabled public discussion to take place at both Birmingham and Solihull Health and Care Oversight and Scrutiny Committees (OSCs) in the following days.

STP Review

Subsequently formal feedback has been received from NHSE. This made a number of observations about how the plan could be improved and also outlined were the plan was judged to be best in class or good – maternity and newborn, mental health and engagement planning.

This feedback alongside other feedback from initial stakeholder events and key stakeholders including discussions at OSCs, recommendations by previous funded support and reviews of other plans has been brought together to inform a series of recommendations to the STP Board which require action. These recommendations will place the plan in a better position to support public engagement and to articulate the approach to detailing the transformations of care and services for the citizens of Birmingham and Solihull with them.

In addition this period of review has allowed partner organisations to consider their approaches and engagement within the STP to best meet the needs of their organisations and those they serve. This has been particularly the case with Birmingham City Council and its approach to adult social care but also in clarifying the significance of the 'west Birmingham question' for members.

The reality that the STP does not sufficiently articulate the approach to new models of care is a key omission and one that is recommended to be resolved as soon as possible.

Partners in the Solihull part of the footprint have started to explore the options open to them from the way services are currently configured, which is different to those in Birmingham.

STP Recommendations

The following recommendations have been accepted:

- A strengthening of governance and collective decision making (already underway)
- A rewrite of the plan is undertaken to better support public, staff and patients to understand the issues and inform it. This should include a better articulation of our vision and strategy.
- The programme is presented and managed differently to make it more understandable and easier to manage.
- The discussion about new models of care takes place as a matter of urgency particularly in Birmingham, building upon discussions already undertaken in Solihull.
- There is a stronger link between the priorities identified in the gap analysis of health and wellbeing, care and quality and financial opportunities and the phasing of work within the programmes
- The engagement plan is implemented as soon as possible following the rewrite of the plan

The New Programme

A number of changes to the way the programme will be presented have been agreed:

- 1. Commissioning Reform remains
- 2. A new Maternity, Children and Young People programme to provide a single focus in this important area
- 3. An individual Mental Health programme to better ensure parity of esteem
- 4. Fit for Future Secondary and Tertiary Services remains in response to the Community Care First transformation programme but also to reduce variation in clinical practice and improve outcomes and to optimise the benefits of world class tertiary provision
- 5. A new Improving Health and Wellbeing programme underpinning other programmes but also ensuring a clear and focused footprint wide approach to links with Local Authorities and the Combined Authority to impact upon the codeterminants of ill-health

The further organisation of work around general practice, long term conditions and complex need including adult social care has yet to be agreed.

Health and Wellbeing Board Involvement

Improving Health and Wellbeing (prevention) is now a separate programme. Early discussions took place about a role for the Health and Wellbeing Boards in this programme. These discussions, if still relevant and desired, could be resumed with a lead role for Health and Wellbeing Boards, supported by Directors of Public Health in this programme.

Engagement

As the programme is finalised and the plan rewritten to support public, patient and staff engagement the engagement programme can be implemented.

The Director of Communications for UHBFT will initiate the delivery of this plan which will also ensure appropriate links between the STP communication and engagement plan and those of the merger considerations within the footprint.

An initial emphasis will be placed upon updating members, governors, and MPs including any local forums that they oversee, to build confidence that decisions are not being made in 'darkened rooms' and to receive input into plans as they emerge prior to any consultations that may be required. It is anticipated that these activities can commence from April 2017.

Recommendations

The Health and Wellbeing Board is asked to:

- note the review of the STP feedback
- note the amended programme framework
- consider any role it may wish to play in the Health and Wellbeing programme
- note the proposals for engagement.