

	Agenda Item: 10
Report to:	Birmingham Health & Wellbeing Board
Date:	19 March 2019
TITLE:	BIRMINGHAM JOINT STRATEGIC NEEDS ASSESSMENT: UPDATE
Organisation	Birmingham City Council
Presenting Officer	Elizabeth Griffiths, Acting Assistant Director of Public Health

Report Type: Information Report
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# 1. Purpose:

To update the Board on plans to improve the Birmingham Joint Strategic Needs Assessment (JSNA).

2. Implications:		
BHWB Strategy Priorities	Health Inequalities	<b>√</b>
	Childhood Obesity	✓
Joint Strategic Needs Assessment		✓
Joint Commissioning and Service Integration		✓
Maximising transfer of Public Health functions		<b>√</b>
Financial		✓
Patient and Public Involvement		<b>√</b>
Early Intervention		✓
Prevention		<b>√</b>



#### 3. Recommendations

It is recommended that the Health and Wellbeing Board note:

- short term plans to create a core dataset for the Birmingham Joint Strategic Needs Assessment (JSNA) to include health, social care, housing and economic data from the Council, health data from the NHS and crime data from the Police and Community Safety Partnership;
- the proposed three year forward plan for deep-dive JSNA reviews; and
- long term plans to develop an integrated JSNA bringing together knowledge, data, intelligence and analysis from across the Council and its strategic partnerships.

## 4. Background

- 4.1 The Joint Strategic Needs Assessment (JSNA) is an ongoing process to identify the current and future health and wellbeing needs of the local population and the services and assets available for meeting those needs.
- 4.2 Local Authorities and local NHS have a joint statutory duty to produce a JSNA via the Health and Wellbeing Board.
- 4.3 The 2018 CQC Birmingham Local System Review raised specific concerns over the capacity of the Birmingham JSNA to inform future commissioning decisions. To address these concerns a multi-agency steering group is now in place and a plan for development is set out below.
- In addition, an internal audit has been commissioned to explore the extent the JSNA is being used to inform commissioning decisions; and, a member of Public Health staff is on a secondment to work with Public Health England to explore JSNA best practice.

### 5. Discussion

- 5.1 It is recognised that the current Birmingham Joint Strategic Needs Assessment (JSNA) is not routinely being used to inform commissioning decisions.
- 5.2 The new Director of Public Health has a clear ambition that the Birmingham JSNA be the strategic framework for data and intelligence across Birmingham to inform commissioning priorities for the Council and its partners. A work



programme for developing the JSNA is detailed below.

- 5.3 Three parallel programmes are planned:
  - 1. Improvements to the Core JSNA dataset to inform the autumn 2019 commissioning cycle.
  - 2. A three year forward plan for deep dive JSNA reviews to inform commissioning rounds in 2020-22.
  - 3. Integration of City wide partner data to move to a fully refreshed JSNA to inform the autumn 2020 commissioning cycle.

### 5.4 Core JSNA dataset

- 5.4.1 The core JSNA dataset will bring together data, intelligence and analysis of a number of key topics throughout the life course from pregnancy, birth and health protection for new babies through to frailty and physical disability in older people and end of life issues.
- 5.4.2 Building on the Southampton model, each core data topic will be structured as follows:
  - Overview of the topic.
  - Details of who is at risk and why.
  - The level of population need.
  - Current services to meet this need.
  - Future projections for need.
  - Stakeholder views.
  - Evidence of what works.
  - Recommendations.
  - Links to data resources.
- 5.4.3 In each section we will highlight health inequalities and variations in outcomes at a city and population level.
- 5.4.4 Data has already been obtained from the Police via the Community Safety Partnership; this will be used to trial a core data topic on safer communities, and we hope on learning from Solihull and Sandwell to strengthen the NHS data content in the JSNA.
- 5.4.5 It is anticipated that a draft report of the core JSNA dataset (city level data), including the safer communities data, will be presented to the Board at its May meeting with completion by August 2019 to inform the autumn 2019 commissioning cycle.
- 5.4.6 This will sit alongside the recently published local area profiles.



## 5.5 <u>3 year plan of deep dives</u>

- 5.5.1 Deep dives will allow for in depth data analysis on key areas of need, for example homelessness, LGBT+, disabilities, veteran health or mental health. The new Director of Public Health has set out a vision for a rolling annual programme for deep dive JSNA reviews whereby 4 deep dives are completed a year (one to be reserved for a protected characteristic under the Equality Act 2010) using the following methodology:
  - 1 month for scoping.
  - 2 months for data/evidence collection and community engagement.
  - 1 month for analysis and write up.
- 5.5.2 An engagement exercise is planned within the Council, with strategic partners and third sector organisations to develop a long-list of deep dive topics and prioritise these based upon City wide commissioning needs. It is anticipated that the engagement exercise will be launched at the Board's March 2019 meeting.
- 5.5.3 A three year deep dive forward plan will then be agreed via engagement with the Board and across the Council; mandatory deep dives such as the Pharmaceutical Needs Analysis (PNA) will be included in the forward plan.
- 5.6 Integration of data to full JSNA refresh
- 5.6.1 A longer term—18 month—programme to move towards a strategic central depositary of JSNA intelligence to include health, social care, housing and economic data from the Council, health data from the NHS and crime data from the Police and Community Safety Partnership is underway. This will complement the NHS and STP Population Health Management approach and will bring together knowledge and intelligence from across Birmingham's strategic partnerships.
- 5.6.2 To test the integration of data a detailed dataset has been obtained from the Community Safety Partnership. Work is underway to explore, amongst other things, the opportunities to include Police data within the core JSNA dataset; to identify where there are gaps in data; and, to explore options to fill the gaps in data using data and intelligence from across the City agencies.
- 5.6.3 The PH Division are currently working to map the core dataset to Corporate, STP and Community Safety Partnership strategic measures.

# 5.7 JSNA Steering Group

5.7.1 The JSNA Steering Group, chaired by Public Health, will have a key role in the prioritisation and delivery of the JSNA components. To ensure that this Group can effectively support the longer-term aim to integrate data it is proposed that the membership of the Group be extended to include a



representative of the City's strategic partnerships including the Community Safety Partnership; and, the Assistant Director of Commissioning.

## 6. Future development

- 6.1 The following short-term outputs have been agreed.
  - The engagement on prioritisation of deep dive topics will be launched at the Health and Wellbeing Board on 19 March.
  - Draft internal audit report on the JSNA's impact on commissioning by 31 March 2019.
  - Core 2019 JSNA workplan in place by 31<sup>st</sup> March 2019.
  - Development of 3 year forward plan of deep dives by JSNA Steering Group at its meeting in April 2019.
  - Draft core dataset, including safer communities data, available for consideration by the Health and Wellbeing Board end of May 2019.
  - Core JSNA dataset (city level) published August 2019.
- 6.2 Longer-term delivery
  - The time-scale for delivery of an integrated JSNA is August 2020.

### 7. Compliance Issues

### 7.1 Strategy Implications

This paper sets out the proposed method of delivery of the Health and Wellbeing Board's statutory duty to produce a Joint Strategic Needs Assessment.

### 7.2 Governance & Delivery

Monitoring of progress will be undertaken by the Board; planning and delivery of the work programme and long-term delivery of an integrated JSNA will be managed by the JSNA Steering Group with deep dive topic areas being assigned named leads from across the Board's partner organisations.



# 7.3 Management Responsibility

The JSNA process will be overseen by Elizabeth Griffiths, Acting Consultant in Public Health and the delivery led by the Public Health Knowledge Impact and Outcomes Leads in the PH Knowledge and Intelligence team. They are accountable to Dr Justin Varney, Director of Public Health, for delivery of the JSNA and its aligned products in line with the timeframes set out in this paper.

8.	Appendices