

	Agenda Item: 12
Report to:	Birmingham Health & Wellbeing Board
Date:	21 January 2020
TITLE:	INTRODUCTION TO LADYWOOD AND PERRY BARR ICP
Organisation	All Alliance Members
Presenting Officer	Toby Lewis (Chief Executive SWB NHS Trust)

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1. Purpose:

- 1.1 The Black Country and West Birmingham ICS has largely finalised its revised governance for 2020-2021, on the basis of an agreed financial model with NHS Midlands, and an indicatively approved long-term plan. Within the ICS, five ICPs will now be the place-based approach, each represented at the ICS Board. In effect the ICS will be organised around populations and places not organisations.
- 1.2 The report outlines the work of the ICP and puts it into the broader 'system' context

2. Implications:				
BHWB Strategy Priorities	Childhood Obesity	Υ		
	Health Inequalities	Υ		
Joint Strategic Needs Assessment		Υ		
Creating a Healthy Food City	Υ			
Creating a Mentally Healthy Cit	Υ			
Creating an Active City	Υ			
Creating a City without Inequali	Υ			
Health Protection	N			

3. Recommendation

The Board is invited to note the opportunities created by joint working in the locality.



4. Background

4.1 Context

- 4.1.1 The third sector, general practice, and statutory public service organisations have organised themselves into an alliance model of working to tackle inequality and poor outcomes in both Perry Barr and Ladywood. A parallel structure is in place in Sandwell, which is relevant given 40-50k cross boundary population. Analysis of the scale of the wider Birmingham cross boundary population is being finalised.
- 4.1.2 The partnership has begun to formalise its governance and purpose, as well as any shared decision making within the constraints of existing NHS and LA models. We have considered and accepted a HWBB invitation in Birmingham to attend.

4.2 Current Circumstance

- 4.2.1 Poverty and inequality remain dominant determinants of health and care outcomes for the local population. That population is constantly changing, and will grow in the coming five years, notably with the legacy of the Games. The diversity and specific community needs of the population create both opportunities and challenges to traditional care models.
- 4.2.2 The ICP wants to deliver the outcome vision common to both neighbouring STPs, and the aspirations of the HWBB. How that is achieved may vary within the ICP, and from approaches taken elsewhere. What counts is what works. Evidence and best practice are therefore key to our work.
- 4.2.3 Over the coming six months we want to:
 - Develop a common understanding of the populations we serve and the quality through their eyes, and through data, of what we do
 - Support an asset building approach to community involvement, delivery and cohesion, by disproportionately investing in third sector provision
 - Complete and begin to implement our 'Response' plans for the key outcome priorities identified by the relevant CCG, mindful of other priorities set by other stakeholders
 - Understand how to make best use of the time of the workforce, and of those we serve, and create more joined up coordinated care models which make the most of the time of our employees and of each other
 - Begin to finalise the delivery model for out of hospital care in western Birmingham with a view to supporting the Midland Metropolitan when it opens in 2022

4.3 Next Steps / Delivery

4.3.1 The broad aims outlined above in particular help the ICP to deliver the first



- priority of the wider ICS, which looks to tackle unwarranted variation in outcome and experience, and address poverty and inequality.
- 4.3.2 The human infrastructure to support the ICP is being finalised presently, informed by the Response Plans being built to address the two priority objectives that we have.
- 4.3.3 We would expect to be able to report back to the HWBB in April with milestones for delivery from 2020-2022.

5. Compliance Issues

5.1 HWBB Forum Responsibility and Board Update

N/A

5.2 Management Responsibility

The Board can be updated as required in coming months

6. Risk Analysis

A formal risk register will be created before March 31 2020

Identified Risk	Likelihood	Impact	Actions to Manage Risk
Competing priorities prevent the full engagement of partners	М	VH	Continue to work to manage time effectively and work with partners at varied hierarchical levels
PCN DES process is either distracting or aborted	Н	M	Work together to consider whether to undertake DES and how (time set to do this)
Wider STP/LA finances prevent up- front investment until 2021-22	М	Н	Active planning now for April 21 fast start and use slippage in 20-21 to manage work up
Focus on a few key priorities fails to become a behavioural norm	Н	Н	Consistent leadership behaviours authenticated through the OD programme we shortly start



Appendices

- A. BCWB ICS Plan on a page
- B. ICP Response Plan priorities

The following people have been involved in the preparation of this board paper:

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