

HWB Forums Refresh Proposal

Health and Wellbeing Board

26th September 2024



Background

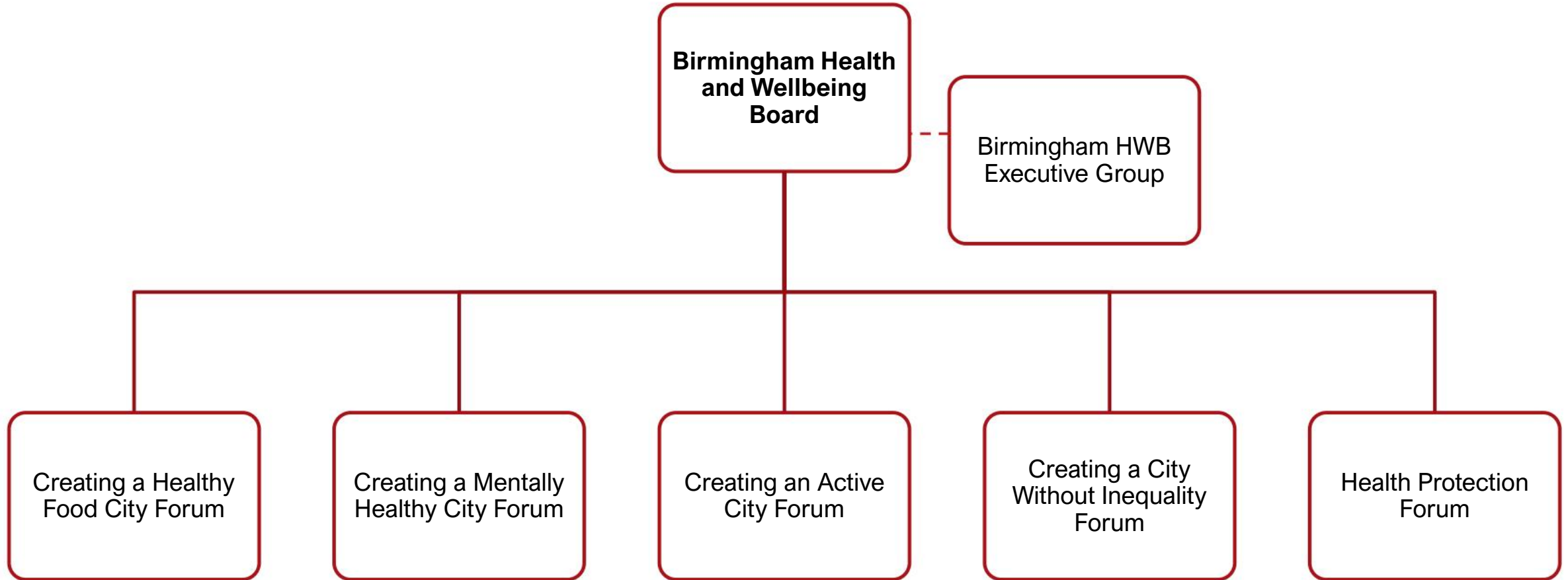
Birmingham Health and Wellbeing Board (HWB) is a statutory committee of Cabinet for Birmingham City Council. Currently, there are five forums of the HWB with a topical focus. Each of these forums constitutes a sub-group of the HWB. These are:

- Creating a Healthy Food City Forum
- Creating a Mentally Healthy City Forum
- Creating an Active City Forum
- Creating a City without Inequalities Forum
- Health Protection Forum

It has been five years since the establishment of the forums. Each forum has developed significantly during this time, with activities evolving from their original remit.



Current Structure



HWB Forums Refresh Survey (June-July 2024)



Approach

We sought the views of members of the Health and Wellbeing Board, members of the forums and any other relevant partners to provide their perspectives on how the forums are currently operating and where improvements could be made.

The purpose of this survey was to:

- obtain views from Forum members on the effectiveness and functioning of individual forums and the overall sub-group structure
- obtain views from Health and Wellbeing Board members and wider partners on the overall sub-group structure and governance
- support a refresh of the sub-group structure to deliver the ambitions in the Joint Health and Wellbeing Strategy

In addition to this there has been a review of membership and participation of existing forums, their terms of reference, progress against partnership delivery plans and evidence of impact.



Overall Summary

- There is good practice across the forums, but areas for improvement. The most mature forums (e.g. Creating a Healthy Food City Forum) have achieved successful multi-agency matrix working and distributed leadership for delivery across the system as well as clear escalation to the HWB for strategic issue resolution.
- There should be additional value for individual forums and Health and Wellbeing Board where there are gaps in existing partnership and matrix working for delivering the strategy. These have been explored with key individuals in shaping the proposals e.g. 'Ageing Well Partnership' proposal has been discussed with the Director of Adult Social Care and addresses a current gap in partnership work on prevention and healthy ageing which cannot be addressed in existing partnerships and also helps provide stronger links between some of the disparate older people partnerships groups.
- New forums have been suggested, alongside the need for Health and Wellbeing Board to oversee work on tackling inequalities (5 areas in joint strategy) with the Inequalities forum transitioning to focus on Inclusion Health.
- Where Health and Wellbeing Board does not have direct oversight of a group (e.g. life course, sustainability), it should have a mechanism for overseeing or influencing work that supports the ambitions in the Joint Health and Wellbeing Strategy, e.g. Children's Transformation Partnership.
- With new groups and additional meetings and increasing workload for elected members, an alternative chairing model will be considered.



Proposals for HWB Forums



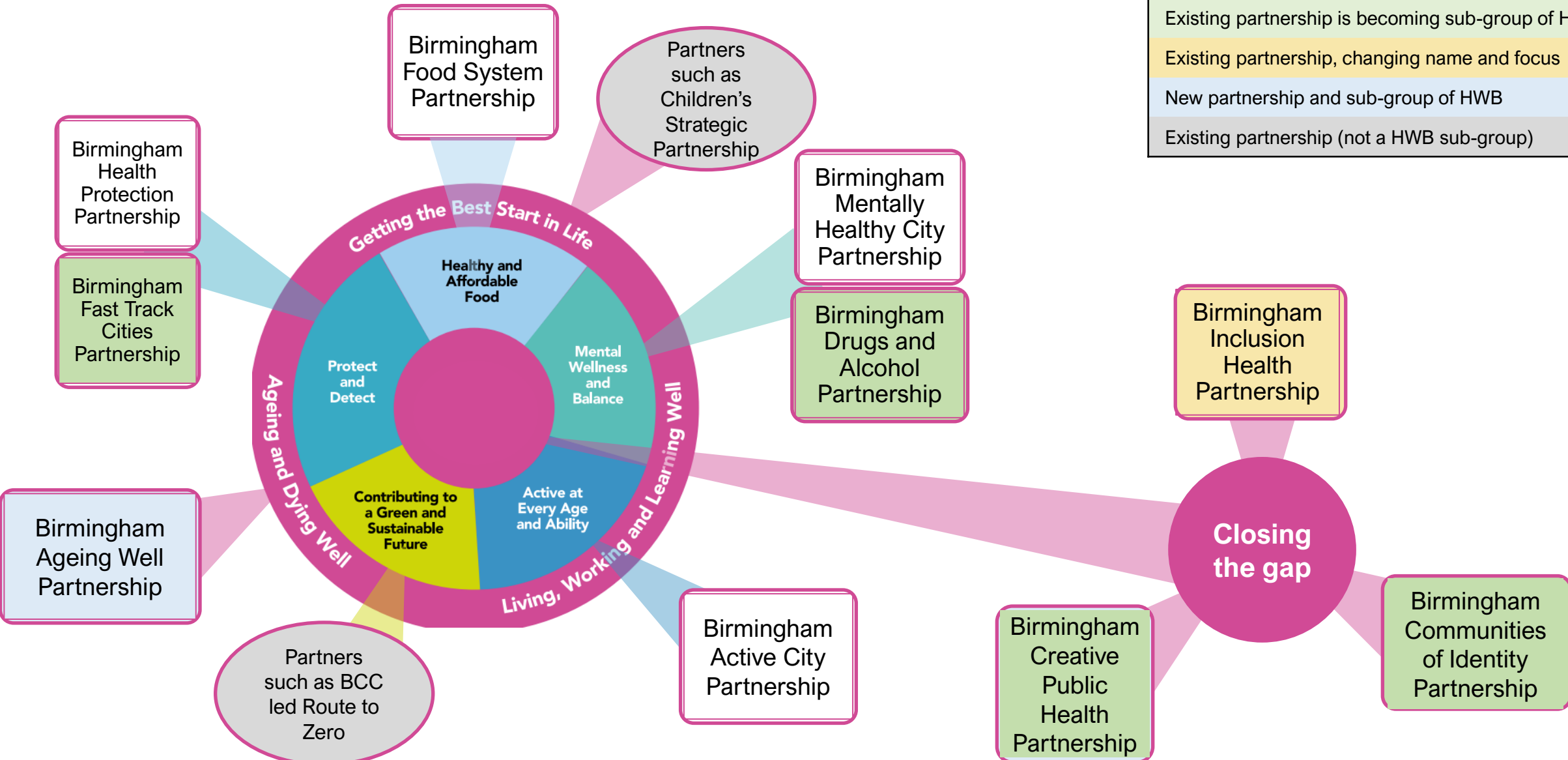
Emerging Partnership Structure

- Retain the current 5 forums (see next slide for maximising impact)
 - *Rename these forums and re-focus the 'Creating a City without Inequalities' Forum*
- Formalise the relationship with the HWB of 4 existing partnerships which currently do not have strong governance arrangements but are responsible for delivery against the themes of the Joint Health & Wellbeing Strategy
 - *Drug & Alcohol Partnership, Fast-track Cities, Creative Public Health and BLACHIR Board (renamed as Communities of Identity Partnership) to become sub-groups of the HWB*
- Create one new partnership, Ageing Well, for which there is a system gap and no existing partnership in place.
- Retain existing arrangements for Children's Strategic Partnership and Route to Net Zero Board i.e. not a formal sub-group of HWB but continue to report into the HWB on annual basis.



Emerging Partnership Structure and Joint Health and Wellbeing Strategy – Core themes and Life-course themes

Existing
Existing partnership is becoming sub-group of HWB
Existing partnership, changing name and focus
New partnership and sub-group of HWB
Existing partnership (not a HWB sub-group)



Partnership	Purpose	Partners
Food System	<p>To work together to apply a whole system approach to understanding the food landscape of the city and improving the food behaviours at a population level across Birmingham by ensuring that a joint action plan is co-produced and delivered. This will be achieved through the delivery of the Food System Strategy.</p>	<ul style="list-style-type: none"> • The Food Foundation • Healthy Futures • Birmingham Food Council • Trussell Trust • University of Birmingham • University College Birmingham • Birmingham City University
Mentally Healthy City	<p>To develop a public health approach to mental health and wellbeing in the City, delivering upon the Prevention Concordat for Better Mental Health which is underpinned by an understanding that taking a prevention-focused approach to improving the public's mental health is a valuable contribution to achieving a fairer and more level society. This will be completed through creation and implementation of the Creating a Mentally Healthy City Strategy.</p>	<ul style="list-style-type: none"> • Birmingham & Solihull Mental Health NHS Foundation Trust • Birmingham MIND • Washwood Health Multi-Academy Trust • Newman University • University of Birmingham • Birmingham Voluntary Service Council • Birmingham Children's Trust
Drugs and Alcohol	<p>To reduce the harms of drugs and alcohol to children, young people, adults, families, and communities in Birmingham. It brings together partners across the City to create transformative change in line with the recommendations of the Dame Carol Black Review 2022, the '10 year Drugs Strategy: From Harm to Hope' and Birmingham's 'Triple Zero Strategy'.</p>	<ul style="list-style-type: none"> • West Midlands Police • Birmingham Youth Offending Service • West Midlands Ambulance Service • Birmingham City Council Housing Options • Change Grow Live (CGL) • Aquarius • Birmingham Children's Trust
Active City	<p>To work collaboratively to increase physical activity (PA) at a population level across Birmingham. It will enable residents to be physically active and to reduce inequalities between geographies, communities and abilities. It will achieve this through the delivery of the Creating an Active Birmingham Strategy.</p>	<ul style="list-style-type: none"> • Sport Birmingham • Canal and River Trust • Sustrans • The Active Wellbeing Society • West Midlands Combined Authority • Children & Families Directorate, BCC
Inclusion Health	<p>To deliver the strategic aims of the Health and Wellbeing Board and Integrated Care System with a specific focus on inclusion health groups within our population. It will deliver its purpose through the co-production and co-delivery of an action plan. The partnership is based on the principle of collaboration and shared leadership for delivery, maximising the potential of our partnership to achieve impact. It will have three core functions for shaping the inclusion health agenda: supporting programme delivery, shining the light through data and evidence, and enabling and empowering voices.</p>	<ul style="list-style-type: none"> • Crisis • SIFA Fireside • Citizens Advice Bureau Birmingham • Anawim • Birmingham Children's Trust • Birmingham & Solihull Mental Health NHS Foundation Trust • Birmingham Women's & Children Hospital NHS Trust • Department for Work & Pensions • Birmingham Community Healthcare NHS Foundation Trust

Partnership	Purpose	Partners
Health Protection	<p>To facilitate the Director of Public Health’s responsibility to provide oversight and assurance of local health protection plans. It will provide the link between the Health and Wellbeing Board and partner organisations with roles in the delivery of health protection plans. It will also provide a setting for the exchange and analysis of information and data relevant to the plans.</p>	<ul style="list-style-type: none"> • Environmental Health, BCC • Birmingham & Solihull Integrated Care Board • NHS England • UK Healthy Security Agency
Fast Track Cities	<p>To bring together expertise from the organisations and communities involved in and affected by the prevention, diagnosis, treatment and support of people living with and at risk of HIV, Viral Hepatitis and TB in Birmingham. It will also ensure an inclusive and transparent whole-city approach by developing, delivering, monitoring and evaluating the FTC+ Action Plan.</p>	<ul style="list-style-type: none"> • Birmingham & Solihull Integrated Care Board • Local Pharmaceutical Committee • University Hospitals Birmingham NHS Foundation Trust • UK Health Security Agency • Change Grow Live (CGL)
Creative Public Health	<p>To develop and implement a shared vision that maximises the potential of creative public health activity at community and population level to support the vision and aims of the Health and Wellbeing Strategy. This will be achieved by implementing a strategic framework for how arts, culture and heritage can contribute to better public health, including by enabling equitable access for all residents and widening the available evidence base.</p>	<ul style="list-style-type: none"> • Birmingham Museums Trust • Ikon Gallery • Birmingham Hippodrome • Midlands Art Centre • University of Birmingham • Birmingham & Solihull Integrated Care Board • Arts Council England • Culture Central • National Centre for Creative Health
Communities of Identity	<p>To work together with different communities of identity to address health inequalities across Birmingham, and to empower community partners to lead community-based programmes with support from the wider system to improve health. It will also ensure that voices from communities of identity are shaping public health services and strategies. It will continue the successes and lessons learned from the Birmingham and Lewisham African and Caribbean Health Inequalities Review (BLACHIR).</p>	<ul style="list-style-type: none"> • Birmingham & Solihull Integrated Care Board (BLACHIR Taskforce) • Newman University • Chinese Community Centre Birmingham • Ashiana Community Project • Birmingham LGBT Centre • Focus Birmingham • BID Services
Ageing Well	<p>To plan, develop and oversee the implementation of a Birmingham Ageing Well Strategy which focuses on those approaching or entering retirement age (50 – 70 years old). The core pillars of the strategy will be: dementia and neuro-degenerative diseases, prevention of frailty, loneliness/ living alone, preparation for older age, end of life, and the wider determinants of health for older adults (unemployment/retirement, caring responsibilities, mobility and travel).</p>	<ul style="list-style-type: none"> • Adult Social Care, BCC • Birmingham & Solihull Integrated Care Board • Age UK • Cruse Bereavement Support • Compassionate Cities UK

Proposed reporting to HWB

- To enable the necessary oversight and provide opportunities to discuss their work, all partnerships will present an annual update to the Health and Wellbeing Board.
- These updates will be distributed throughout the year with 1 to 2 updates at each Board meeting.
- Where applicable, updates will be grouped thematically (e.g. Health Protection Partnership & Fast Track Cities+ Partnership).



Proposal features for every partnership

1. A co-chair model, consisting of an Elected Member or Senior Director from Birmingham City Council alongside a representative from a partner organisation.
2. Consistent naming for each partnership as the '*Birmingham XXXX Partnership*'.
3. Quarterly meetings, with preferably at least two meetings to be held in-person.
4. Three written updates (short paragraph with agreed template) and one annual update presentation (with agreed template) to the Health and Wellbeing Board.
5. Full Terms of Reference to be published online and reviewed on an annual basis.
6. Partnerships will have their own discretion to form sub-groups, but their work should be included in any updates and reporting to the Health and Wellbeing Board.
7. Independent expert members and those representing citizen voice may be added to partnerships through agreement of existing members through a standardised open process.



Chairing Model

With new partnerships and concerns over the workload for Cabinet Members, different options for chairing the forums have been considered.

The proposed approach is to adopt a model consisting of:

Elected Member or Senior Director from Birmingham City Council and a representative from a partner organisation.

We consider this option to be the most viable.

A report to Health and Wellbeing Board in September will outline the role of the co-chairs. Decisions in the partnership will be made collectively and accountability will sit with Health and Wellbeing Board.



*Existing forum/partnership
within HWB structure

Indicative approach

Elected Members

1. Birmingham Food System Partnership*
2. Birmingham Mentally Healthy City Partnership*
3. Birmingham Active City Partnership*
4. Birmingham Inclusion Health Partnership*
5. Birmingham Creative Public Health Partnership
6. Birmingham Ageing Well Partnership
7. Birmingham Communities of Identity (formerly BLACHIR Board) Partnership
8. Birmingham Drugs and Alcohol Partnership
9. Birmingham Fast Track Cities Partnership

BCC Director

1. Birmingham Health Protection Partnership*



Questions?

