

Appendix F – Metro Birmingham Eastside Extension Risk Assessment

No.	Risk	Probability	Impact	Mitigation	Milestone
1.	WMCA/TfWM experience an overspend on the BEE budget.	Low	Medium	WMCA to seek additional funds, or reallocate other budgets, to suit shortfall.	December 2025 – estimated tram works completion to Digbeth
2.	WMCA/TfWM cannot fund associated highway measures	Medium	Medium/Low	BCC to review/seek funding alternatives.	At appropriate time once measure(s) identified
3.	Objections received to Traffic Regulation Orders not covered by TWAO.	Medium/High	Medium/Low	Consultation to be undertaken to assess level of resistance to proposals. Officers to seek approval to proceed notwithstanding where works are essential.	Sealing of the TROs before they expire or operation of the tram, whichever comes first.
4.	Negative impact of construction on businesses along the Metro route.	Medium	Medium/Low	MMA to work with the BID to minimise the impact on the local businesses. BCC to consider any appropriate action based on actual impact.	Ongoing review as traffic management and the works progress
5.	Revenue commitments cannot be met by WMCA/TfWM.	Low/Medium	Medium	The City may be forced to consider funding revenue commitments from the provision for Highways Maintenance held within Corporate Policy contingency	52 weeks after tram works completion to Digbeth
6.	Digbeth High Street public realm funding not received	Low	Medium	WMCA/TfWM will need to construct the southern tram alignment without the public realm improvements, and some other amendments to the proposals may be required to keep the project within the remaining budget constraints.	When the outcome of the Digbeth High Street FBC application to the GBSLEP is known.

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7.	Digbeth High Street public realm cannot be completed before the Commonwealth Games (e.g. Covid -19 pandemic impact)	Low/Medium	Medium/High	<p>Need to review the 'Go/No go' point in the process and decide whether to start main construction works before 2022. Consider impact on overall programme for Metro.</p> <ul style="list-style-type: none"> The Covid-19 situation is being monitored on a daily basis, based on Government advice. WMCA/TfWM will look to start utility works in July 2020 if allowed to. Readiness /ability of the utility companies etc. to respond will be reviewed. Where registered contractors/MMA are available and can undertake some works on behalf of the utility companies, they will be utilised. There is a dedicated MMA team working with the utility companies. Then ongoing monitoring up to start of the main construction works. 	August 2020 for initial review for utility works.
8	Metro works delayed by external issues such as third party works	Low/Medium	Medium/High	<ul style="list-style-type: none"> Coordination groups in place for other works occurring in this area (i.e. with HS2 and developer works) Metro will manage the utility works programme and look to undertake advance works to minimise impact of any delays on overall programme Metro to review any overseas material sources in case deliveries are restricted. 	Ongoing review based on outcome of discussions with third parties.