

BIRMINGHAM CITY COUNCIL

PUBLIC REPORT

Report to:	CABINET
Report of:	Director Commissioning and Procurement - Corporate Procurement Services
Date of Decision:	25th July 2017
SUBJECT:	COMMISSIONING STRATEGY 2017+
Key Decision: No	Relevant Forward Plan Ref: 003887/2017
If not in the Forward Plan: (please "X" box)	Chief Executive approved <input type="checkbox"/> O&S Chairman approved <input type="checkbox"/>
Relevant Cabinet Member(s):	Cllr Majid Mahmood, Cabinet Member, Value for Money and Efficiency
Relevant O&S Chairman:	Councillor Mohammed Aikhlaq Corporate Resources and Governance
Wards affected:	All

1. Purpose of report:
1.1 To seek approval from Cabinet to implement the Commissioning Strategy 2017+

2. Decision(s) recommended:
That Cabinet:
2.1 Approves the Commissioning Strategy 2017+ (Appendix 1).

Lead Contact Officer(s):	Haydn Brown, Head of Procurement Strategy and Development
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3. Consultation

- 3.1 Internal
- Cabinet Members, Councillor Brew and Councillor Meirion Jenkins, Cllr Jon Hunt and the relevant Scrutiny Chair have been consulted.
- Colleagues across the Council, the Executive Management Team, Corporate Leadership Team, Corporate Commissioning Team have all contributed to the formation of the strategy
- Officers from Legal Services, Finance and Corporate Procurement have been involved in the preparation of this report
- 3.2 External
- BVSC (Birmingham Voluntary Sector Council) were consulted and have agreed to support the implementation within the VCSE sectors.

4. Compliance Issues:

- 4.1 Are the recommended decisions consistent with the Council policies, plans and strategies?
The strategy and governance arrangements (see 9.6 of the strategy for Governance Arrangements) supports the Council's Future Operating Model and co-commissioning models that we will need as an organisation to deliver our vision and priorities.
- 4.2 Financial Implications
The Commissioning Strategy 2017+ will not have a financial implication. Its application will have a positive impact to the delivery of savings and will be captured in commissioning reviews and reports. It also recognises the drive to be more commercial.
- 4.3 Legal Implications
- 4.3.1 Development of an effective commissioning strategy is made pursuant to the Council's best value duty under Section 3 Local Government Act 1999 and the general power of competence contained in s1 Localism Act 2011.
- 4.3.2 The proposed commissioning strategy will also support the Council in complying with its obligations under the Public Services (Social Value) Act 2012 ("Social Value Act"). The Council has recently updated its Social Value, Living Wage and BBC4SR, which are relevant to theme 9.2 of this strategy.

5. Background

- 5.1 The Commissioning Strategy will support delivery of the Council priorities to be a city of growth where every child, citizen and place matters. This Strategy, along with a series of enabling strategies and front line service strategies, recognises the Council of the future will be smaller; more strategic and partnership based.
- 5.2 The strategy does not "re-invent the wheel"; instead it builds on current practice and sets out the Council's position regarding commissioning, together with the main themes, issues

and challenges. It provides an overarching framework for commissioning in Birmingham and takes account of changes at a national, regional and local level, drawing on legislative changes, policies and other evidence sources.

5.3 The approach taken included an initial workshop held in July 2016 and then consultation with internal and external stakeholders to understand local drivers and issues. The strategy was continually developed and refined to incorporate:

- vision and guiding principles;
- strategic themes;
- approach to meet Council and citizen needs.

5.4 The key implementation issues and proposals are:

5.4.1 Appropriate Governance - The strategy recognises that links into other internal and external governance boards are needed to ensure implementation is embedded at all levels. This enables timely, effective co-ordination of effort to achieve the outcomes and financial savings required.

5.4.2 The Corporate Commissioning Board (CCB) remit is being reviewed to be more effective - CCB provides corporate oversight seeks resolution on issues which are cross cutting or require change and prioritisation of resources. Each directorate will support and challenge services on the delivery of the strategy. Quarterly update reports on the implementation of the strategy will be provided to CCB.

5.4.3 Achieve consistency of approach – CCB reps will use this strategy to work with officers to further embed commissioning into our culture, processes and systems. This will expand the commissioning network of officers in the Council. Ongoing communication and training will support strategy delivery.

5.4.4 Engagement of Partners - The directorates and external partners will provide challenge and support to the commissioning strategy, which will be flexible to take on board developments annually arising from internal and external factors. Officers will work with stakeholders, suppliers and partners (e.g. Third Sector) to commission appropriately. The strategy will explore the potential for a virtual partnership commissioning hub.

5.4.5 Celebrating success and sharing knowledge - It is proposed that commissioning strategy success does not go unrecognised. This strategy will collate examples of meeting the “Direction of Travel”; acknowledge and share learning and achievements that contribute toward developing the Council of the Future.

6. Evaluation of alternative option(s):

6.1 BCC could continue to operate without a new Commissioning Strategy; however this is deemed not to be an effective approach to support the Future Operating Model and BCC becoming an Enabling Authority.

The Council’s Commissioning Strategy is central to achieving this and enabling the delivery of Children, Housing, Jobs and Skills, and Health priorities.

7. Reasons for Decision(s):
7.1 To enable implementation of the Commissioning Strategy 2017+, including updating governance and improved engagement with internal and external parties.

Signatures	<u>Date</u>
<p>Chief Officer(s): Nigel Kletz Director Commissioning and Procurement – Corporate Procurement Services</p> <p>Cabinet Member(s): Councillor Majid Mahmood Cabinet Member, Value for Money and Efficiency</p>	

List of Background Documents used to compile this Report:
1. Enabling Strategies: Citizen Access, ICT&D, People and Engagement 2. Council Commissioning Toolkit

List of Appendices accompanying this Report (if any):
1. Commissioning Strategy 2017+

Report Version	<u>4</u>	Dated	<u>13/07/2017</u>
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