

Heart of England NHS FT Future Vision

Recent changes

- Solihull- new dermatology centre
- Heartlands – new minor injuries unit alongside A&E
- Good Hope – new Medical Assessment Unit



Stroke Reconfiguration has already improved outcomes

Stroke National Audit Data

		July-Sept 2014	Oct-Dec 2014	Jan-Mar 2015	Apr-Jun 2015
Team-centred KI levels:					
Team-centred Domain levels:					
	1) Scanning	C	A	A	A
	2) Stroke unit	E	D	C	B
	3) Thrombolysis	D	C	B	B
	4) Specialist Assessments	D	B	B	B
	5) Occupational therapy	A	A	A	A
	6) Physiotherapy	B	B	B	B
	7) Speech and Language therapy	E	E	E	B
	8) MDT working	D	D	C	B
	9) Standards by discharge	E	D	B	C
	10) Discharge processes	B	A	A	A
	Overall Team-centred Key Indicator Level	D	C	B	A
	Overall Team-centred SSNAP Level	D	D	C	B

This year's focus

1. Governance
2. Urgent care
3. Scheduled care
4. Information management and technology
5. Mortality
6. Culture and engagement
7. Financial stability



Strategy

Vision 2020

- Strategy discussed at Board on 8th September
- Revisions being presented to Board in October
- Service Review Framework to Board in October
- New business planning cycle development – Autumn 2015
- Staff and public engagement October/November 2015

Patient centredness in all decision making

4 priorities

- Quality
- Workforce
- Integration
- Affordability

Surgery Reconfiguration

WHY?

- Quality
- Sub-specialisation
- Increased senior input
- Staffing, incl 7 day
- Reduce cancellations
- Improve waiting times
- Decrease private work
- Sustainability & resilience

WHAT

Hub and spoke model in each specialty

- Clinics & investigations locally
- Rehab and therapies locally
- Low risk non-complex day procedures locally at “spoke”
- More complex surgery at “hub”
- Emergency assessment and short stay at BHH and GHH

Location of Surgical Hubs

Heartlands

- Colo-rectal
- Trauma
- ENT
- Gynaecology
- Vascular
- Thoracic

Good Hope

- Urology
- Upper GI
- Bariatric
- Oncoplastic Breast
- Gynaecology

Solihull

- Elective Orthopaedics
- Ophthalmology

Progress with Surgery Reconfiguration

- Joint HEFT-CCG programme board
- Recent changes to reflect more care close to home
- Planning for CCG led consultation
- Clinical Senate Review part one - 10/11 August
- Preparing response then CS decision on part two
- NHS England Review
- Parallel work improving patient pathways and improving processes

Challenges

- **Risks of delays**
- Staff engagement in a long process
- Increasing local procedures without losing benefits of service centralisation
- Clarity of emergency pathways in an evolving environment
- Patient choice vs specialisation



Future Hospitals

- Integration will be the key
- Shifting to population based health care
- Shifting to wellbeing
- Review services openly and with our communities



Solihull Integrated Health in the Future

A possible framework

Local services and **specialist care**
With special focus on older people

Local Acute Unit	Urgent Care Centre	Critical care outreach and high dependency unit	Endoscopy Service
Cardiology Service incl pacemaker	Surgical Out-Patients	Frail Elderly Centre	Medical Assessment Unit
Specialist Breast Surgery centre	Specialist Orthopaedic Centre	Imaging including CT and MR scanning	Mental health for in patients and acute attendances (RAID)
Specialist Rheumatology and Oncology Centre	Specialist Ophthalmology Centre	Specialist Dermatology Centre	

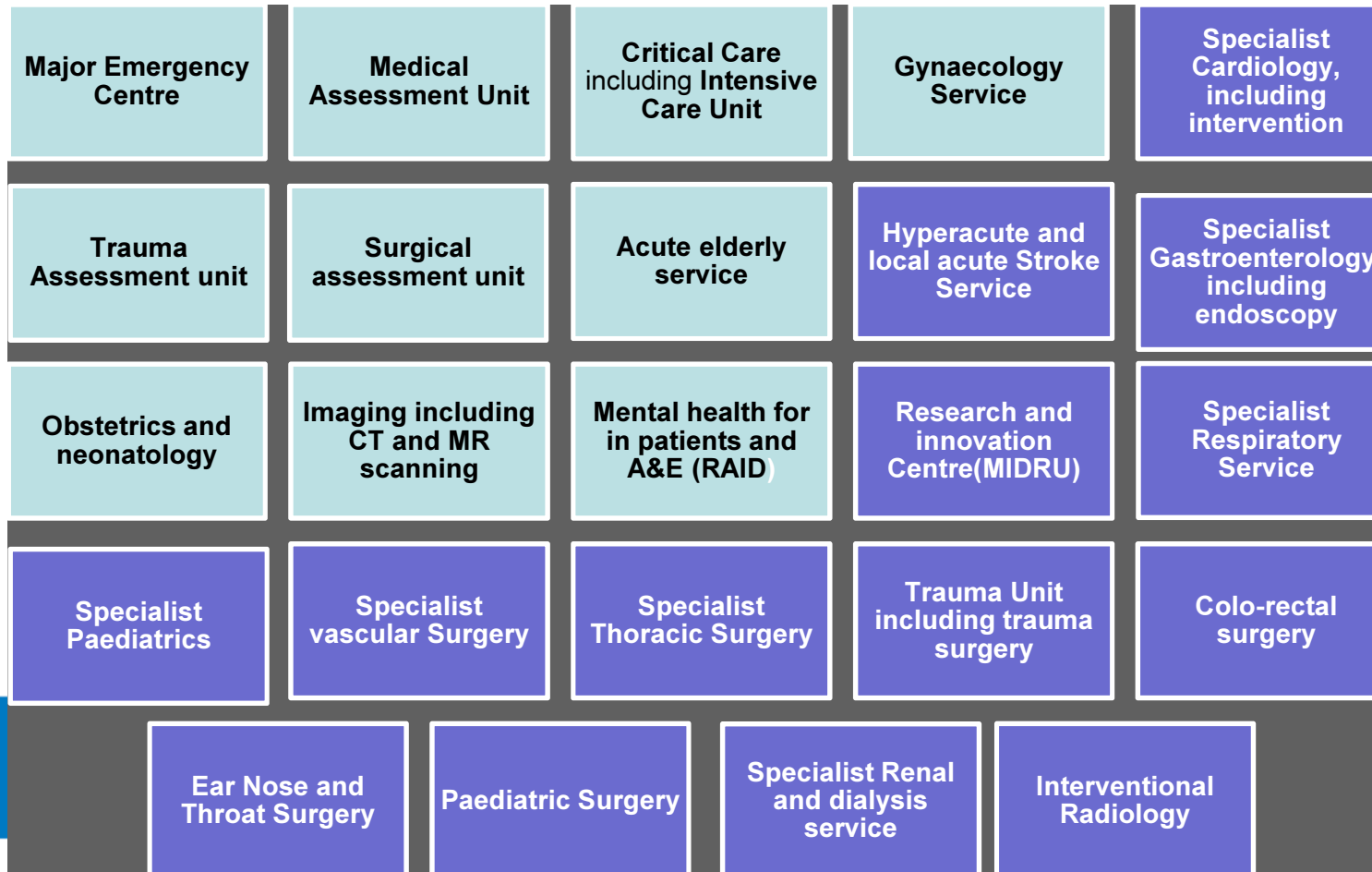
Integrated
Community
Services



Heartlands Hospital in the Future

A possible framework

Centre for **specialist** emergency and elective care
Whilst still providing **local** care for all the community



Good Hope Hospital in the Future

A possible framework

*Emergency Centre with integrated health care for all ages of the **local** community, combined with **specialist** units*

Emergency Centre with full Accident and Emergency Department	Medical Assessment Unit	Critical Care including Intensive Care Unit	Acute Elderly Service	Local Acute Stroke Unit
Surgical Assessment unit	Paediatric Assessment and short stay unit	Diabetes Service	Oncology & Haematology day case	Endoscopy Service
Cardiology Unit (specialist arrhythmia service)	Obstetric Service and neonatal unit	Imaging including CT and MR scanning	Mental health for in patients and A&E (RAID)	Orthodontics
Hollier centre for simulation and patient safety	Specialist Gynaecology Service	Specialist Urology Service		
Specialist Breast surgery (oncoplastics)	Interventional Radiology	Specialist Upper GI surgery and Bariatric Surgery		



Heart of England is a single, large organisation, delivering services from three hospitals, one clinic and various community settings. We want each of our sites and services to have a distinct and exciting future whilst also benefitting from being part of the HEFT family with common values, goals and priorities

QUESTIONS