

Frequency: Receive monthly and quarterly reports. Escalate to Secretary of State

Purpose: Political accountability for improvement, budget delivery and organisational performance. To respond publicly and transparently to organisational challenges.

## Frequency: Quarterly

Purpose: To provide additional advice and input to the Council on key areas of improvement activity - namely, Waste Management & Industrial Relations, Outcomes for Vulnerable Adults and Children, Financial Resilience, Risk Management, Good Governance and Culture Change & Organisational Development, and Peer Support to the Chief Executive and Cabinet in leading this transformation process. To provide assurance to the Cabinet, committees, partners and citizens that the Council's improvement trajectory remains on track.

Membership: Core members as below, plus CMT members and Non-Executive Advisors

## Frequency: Monthly

**Purpose:** To provide rigour and management of key areas of improvement activity for the Council, with a particular focus on budget delivery 2019-20, budget design and consultation for 2020-24 and programme management of major areas of change. Membership: Chief Executive, Assistant Chief Executive, Chief Finance Officer, Monitoring Officer, HR Director [Service Directors invited as appropriate]

**Key Improvement activities** 

Monitoring of improvement activity will be coordinated through the PMO working in partnership with Finance and other enabling functions. Monitoring will be done through engagement with services via regular attendance at Directorate Management Team meetings alongside a working group with responsibility for supporting the Strategic Programme Board. Key enabling functions will be actively involved in identifying, mitigating/resolving and escalating any risks and issues arising.