

	<u>Agenda Item: 15</u>
Report to:	Birmingham Health & Wellbeing Board
Date:	8th February 2022
TITLE:	BSOL SYSTEM RECOVERY PLAN
Organisation	Birmingham City Council
Presenting Officer	Rachel O'Connor, Chief Operating Officer / Harvir Lawrence, Director of Planning and Delivery

Report Type:	Information
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1. Purpose:
<ul style="list-style-type: none"> To provide the Board with an update on the latest BSol position for Omicron, System Recovery Plan and 2022/23 national planning priorities. To provide the Board with oversight on the temporary service changes currently enacted to support our Omicron response and associated system risks and actions.

2. Implications:		
BHWB Strategy Priorities	Childhood Obesity	X
	Health Inequalities	X
Joint Strategic Needs Assessment		X
Creating a Healthy Food City		X
Creating a Mentally Healthy City		X
Creating an Active City		X
Creating a City without Inequality		X
Health Protection		x

3. Recommendation
<p>The Board is asked to note the following contents of the BSol System Recovery Plan update presentation:</p> <ul style="list-style-type: none"> Omicron update Omicron Surge Plan

- Temporary Service changes arising from Omicron
- Multi Year Recovery and Restoration plan
- 2022/23 National Planning Priorities

4. Report Body

Background

The attached presentation provides a breakdown of the following key items:

Omicron Update

The following provides a snapshot overview of the latest Omicron update as of 14th January which has been taken from the daily COVID Sitrep summary.

UHB Cases	Previous Day	14 th Jan
Total COVID cases	22,104	22,190
Current COVID +VE inpatients	437	455
Active COVID +VE inpatients	348	352
Total ITU patients	78	83
ITU COVID +VE patients	15	17
Daily COVID lab +VE results	139 (11/1)	137 (12/1)
Newly admitted COVID +VE patients	50 (11/1)	58 (12/1)
Total COVID deaths	3526	3531

NB - Officer will provide latest data in the meeting.

Omicron Surge Plan

Our surge response mirrors the plans and actions undertaken for previous COVID activity and is based on:

- 'Gold' calls to review impacts across the system, including involvement from both local authorities (Birmingham City Council and Solihull Metropolitan Borough Council), to expedite system decision making.
- System Surge plan for additional capacity and temporary service changes that would be enacted should the system require the need to move to 'super surge'
 - Phase 1 - potential gain 360 beds (Including 190 virtual 'beds')
 - Phase 2 - potential gain 122 beds
 - Phase 3 - potential gain 246 beds
 - Theoretical maximum capacity uplift of 728 beds - 200 of which are currently in use as clinical space
 - Phase 4 - Temporary "Nightingale" facility being erected on Solihull Hospital site and will be used as last resort

- Mutual aid responses across the BSol footprint
- Actions and agreements to manage and sustain priority service areas, alongside service standards
- Monitoring and analysis in relation to quality, service changes and also performance impacts
- Staff wellbeing and support to provide additional resilience given COVID pressures.

Temporary service changes arising from Omicron

We will be reviewing the temporary service changes and the changes that have delivered the greatest benefit for our patients and the system with a view that these are potentially retained as permanent. Due process with JHOSC and our other stakeholders will be undertaken to ensure this is managed as required.

Of the Omicron surge plan we have enacted the following:

- Temporary diverts put in place to continue care in line with surge plan (being reviewed week commencing 17th Jan)
- Heartlands Paediatric unit and urgent cases diverted to BCH
- Good Hope Paediatric and urgent cases diverted to BCH
- Gynae day cases at Good Hope Hospital transferred to BWCH

New facilities and repurposing of the estate to support surge:

- 24 beds converted from elective to emergency beds at the QE. Cold pathway opened at QE and overflow into ROH. UHB have opened 2-day surgery wards increasing inpatient capacity by 42.
- Day case unit in Good Hope repurposed into BCHC's adult inpatient wards to provide overflow capacity
- Construction of a temporary 'Nightingale surge hub' at Solihull Hospital – this would only be called upon at phase 4 of the surge plan - there are no plans at present for this to be used as this is a last resort facility

Community Services to support surge:

- Virtual wards being developed - circa 190 'beds'
- 2-hour Urgent Community Response in place
- Identified critical community services and reassigned clinical colleagues to support services such as District Nursing, inpatient care, 2-hour Urgent Community Response and the Early Intervention Community Teams

Multi Year Recovery and Restoration plan

The system is in the process of developing a multi-year recovery plan for the recovery and restoration of services post the pandemic; That plan sets out:

- System actions to support recovery of access and performance of:

- Urgent and emergency care
 - Electives
 - Outpatients
 - Cancer
 - Paediatrics
 - Specialised care
- System narrative describing the actions we will take to increase capacity, manage demand, improve our underpinning system ways of working to reduce waiting times for elective care and streamline access for urgent care for our citizens.
 - Case studies to illustrate good progress and challenges
 - Describing the financial resources both capital and revenue to deliver this plan describing the actions we are taking to retain and grow our workforce i.e. international recruitment and expanded placement for students.
 - Workforce plan - high level plan for known pressure points and plans
 - Trajectories for how waiting times will reduce, access increase, and performance will be improved - modelling and forecasting

22/23 National Planning Priorities

This particular area focuses on the 2022/23 Priorities outlined from the latest Planning Guidance issued by NHSEI. It largely continues from the key priorities noted in H2 along with additions of climate change and continued emphasis on Core20Plus5.

5. Compliance Issues

5.1 HWBB Forum Responsibility and Board Update

- 5.1.1 This presentation will help the Board and its Forums to understand the latest Omicron position (and associated temporary service changes), ongoing developments of BSol's Recovery and Restoration plan and the national planning priorities for 2022/23.

5.2 Management Responsibility

The management of the Omicron situation and the recovery plan is led through partners across Birmingham and Solihull ICS and Health and Wellbeing members.

6. Risk Analysis			
Identified Risk	Likelihood	Impact	Actions to Manage Risk
Omicron cases continue to rise	High	High	Ongoing Gold calls to manage the Omicron position Protecting as much elective capacity as possible Ongoing focus on recovery

Appendices
1) BSOL System Recovery Plan January 20222 (Presentation)

The following people have been involved in the preparation of this board paper:

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