

APPENDIX 1: OPTIONS APPRAISAL

	OUTCOME REFERENCE	OPTION A - <i>Do nothing</i>	SCORE	OPTION B - <i>Extend existing arrangements for 12 months</i>	SCORE	OPTION C - <i>Undertake a competitive tender process</i>	SCORE	OPTION D - <i>Establish JV with TfWM</i>	SCORE	OPTION E - <i>DPS and retender whole service</i>	SCORE	OPTION F - <i>DPS and tender NEAT only</i>	SCORE	OPTION G - <i>DPS and tender NEAT and high risk routes</i>	SCORE
Service Outcomes															
Children arrive on time and are ready to learn	1a	No provision	0	Provision remains in place with no changes but no opportunity to make service quality improvements	4	New provision sought with lessons learned implemented	4	The new JV would be best in class in terms of transport, planning and scheduling in WM	5	DPS provision in place, however an excessive amount of changes would be disruptive	4	DPS provision in place, however an excessive amount of changes would be disruptive	5	DPS provision in place, however an excessive amount of changes would be disruptive	5
Children are safe and supported to access education	1b	No provision	0	Provision remains in place with no changes but no opportunity to make service quality improvements	4	New provision sought with lessons learned implemented	4	New JV would be linked with promoting independence, suitable modes of transports to improve accessibility through combining demand responsive transport in TfWM	5	DPS provision in place, however an excessive amount of changes would be disruptive	4	DPS provision in place, however an excessive amount of changes would be disruptive	5	DPS provision in place, however an excessive amount of changes would be disruptive	5

Parents, carers and families have confidence in their children's transport offer	1c	No provision	0	Provision remains in place with no changes but no opportunity to make service quality improvements	5	Parents / carers could lose confidence due to recent issues experienced	3	Improved confidence as service is no longer delivered solely by the Council	5	DPS provision in place, however there is lack of confidence from parents and schools	2	DPS provision in place, however there is lack of confidence from parents and schools	4	DPS provision in place, however there is lack of confidence from parents and schools	4
SERVICE OUTCOMES TOTAL			0		13		11		15		10		14		14
Overarching Outcomes															
Cost to deliver	2a	No cost associated	5	Minimal officer time required to enter into an SCN compared to other options	5	Substantial officer time required to develop a joint approach to commissioning services and establishing a joint venture	1	Substantial officer time required	0	Substantial officer time required from commissioning and service	2	Less routes to tender, less time required and tendering only what is required	4	Tendering what is required and those considered high value and high risk	3
Flexibility to meet changing needs of the Council	2b	No flexibility	0	NEAT contract is a block contract with little flexibility built in	2	Not ideal timing to enter into arrangements with the IPTU being established	3	Arrangements would be scoped	5	DPS provides sufficient flexibility	4	DPS provides sufficient flexibility	4	DPS provides sufficient flexibility	4

Flexibility to meet the change in demand	2c	No flexibility	0	NEAT contract is a block contract with little flexibility built in	2	New route to market established with flexibility built in	4	New routes to market and contracts could be established or old contracts novated	5	DPS provides sufficient flexibility	4	DPS provides sufficient flexibility	4	DPS provides sufficient flexibility	4
Timescale and implementation	2d	No timescales and implementation	5	Minimal time required and no implementation	5	Would not be completed within time	0	Would not be completed within time	0	Retendering the whole service would take sufficient planning and resources to implement	2	Retendering only what is required minimise the risk	3	Retendering only what is required plus those that are considered high value or risk will minimise the risk	3
Risk to Council financial	2e	High risk of legal challenge	0	High risk of legal challenge	0	Higher cost associated with setting up a tender process	2	High cost associated with setting up a Woke or JV	0	Low cost option as DPS already set up and efficiencies could be sought by retendering all routes	4	Low cost option as DPS already set up but limited efficiencies	2	Low cost option as DPS already set up and those high value routes are tendered	5
Risk to Council reputational	2f	Failure to deliver statutory duty, high risk of legal challenge	0	High likelihood of legal challenge from a disgruntled provider, risk of failure to deliver service	0	High risk of failure to deliver statutory duty due to insufficient time available	3	High risk of failure to deliver statutory duty due to insufficient time available	1	High risk of failure to deliver statutory duty due to insufficient time available	2	Low risk option, minimal disruption	4	Low risk option, medium to low disruption	4
OVERARCHING OUTCOME TOTAL			10		14		13		11		18		21		23
TOTAL SCORE			10		27		24		26		28		35		37