

Appendix 4 – Urban Centres Framework Risk Assessment

Risk No	Risk description	Risk mitigation	Residual / current risk			Additional steps to be taken
			Likelihood	Impact	Prioritisation	
1.	Failure to adopt the Framework. The Framework provides a clear vision and strategy for the evolution of urban centres that have been identified as key to delivering the growth agenda set out in the adopted Birmingham Development Plan, and without it there is a risk that development on these sites will not meet the requirements and expectations of the City Council, communities and stakeholders. Also without an adopted Framework it will be more challenging to unite stakeholders, effectively direct investment and made successful bids for funding which could have a long term impact on the viability and vitality of the centres identified in the Framework.	<p>The report sets out clearly the benefits of adopting the Framework.</p> <p>The consultation period was extended from the proposed 12 weeks to a 16-week period to allow for further discussions with stakeholders and detail representations to be submitted. The Consultation Statement clearly sets out how the consultation representations have influenced the final Framework.</p> <p>Where additional centres have been suggested through the consultation, they have been assessed against the criteria set out in the Framework. The Consultation Statement sets out clearly the Council's current position on including the suggested centres in future frameworks.</p>	Low	Medium	Tolerable	The inclusion of further centres in the Framework will be continuously reviewed as part of the overall monitoring of local centres.

2	Failure to implement the strategy set out in the Framework.	The Framework includes a delivery section that provides further details on how the strategy will be implemented. This is supported by an online Toolkit that provides information and resources to support communities, businesses and investors to transform their local centres.	Medium	Medium	Tolerable	The delivery of the strategy will be monitored as part of the annual monitoring of local centres
3	There is a risk that queries are raised regarding centres not specifically covered by the Framework.	<p>As part of the consultation, respondents were specifically asked if there were other centres that BCC should consider as part of the Framework. As a result, additional suggestions were assessed against the criteria in the Framework and a strategy for additional centres is outlined in the cabinet report.</p> <p>In addition, the Toolkit will provide information and resources to support communities, businesses and investors to transform their local centres.</p>	Medium	Low	Tolerable	The inclusion of further centres in the Framework will be continuously reviewed as part of the overall monitoring of local centres.

4	There is a risk that demand for stakeholders to produce their own plans, with the support from the City Council, for inclusion in the UCF will place increased pressure on resources.	Stakeholders will need to show a demonstrated commitment to producing their own plans in order for the City Council to support the inclusion in the masterplan. The potential for additional centres to be included will be reviewed annually allowing for discussions round resources.	Medium	Medium	Tolerable	Where necessary the City Council will prioritise centres that support the growth strategy set out in the adopted Birmingham Development Plan.
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Measures of likelihood/ Impact:

Description	Likelihood Description	Impact Description
High	Almost certain, is expected to occur in most circumstances. Greater than 80% chance.	Critical impact on the achievement of objectives and overall performance. Critical opportunity to innovate/improve performance missed/wasted. Huge impact on costs and/or reputation. Very difficult to recover from and possibly requiring a long term recovery period.
Significant	Likely, will probably occur in most circumstances. 50% - 80% chance.	Major impact on costs and objectives. Substantial opportunity to innovate/improve performance missed/wasted. Serious impact on output and/or quality and reputation. Medium to long term effect and expensive to recover from.
Medium	Possible, might occur at some time. 20% - 50% chance.	Waste of time and resources. Good opportunity to innovate/improve performance missed/wasted. Moderate impact on operational efficiency, output and quality. Medium term effect which may be expensive to recover from.
Low	Unlikely, but could occur at some time. Less than 20% chance.	Minor loss, delay, inconvenience or interruption. Opportunity to innovate/make minor improvements to performance missed/wasted. Short to medium term effect.