

Birmingham City Council

Report to Cabinet

10 November 2020



Subject: BIRMINGHAM CITY COUNCIL DELIVERY PLAN AND APPENDICES

Report of: THE CHIEF EXECUTIVE

Relevant Cabinet Member: Councillor Ian Ward, Leader
Councillor Brigid Jones, Deputy Leader

Relevant O &S Chair(s): Councillor Carl Rice – Co-ordinating O&S Committee

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Are specific wards affected?	Yes	X No All wards affected
If yes, name(s) of ward(s):		
Is this a key decision?	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No
If relevant, add Forward Plan Reference:		
Is the decision eligible for call-in?	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No
Does the report contain confidential or exempt information?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
If relevant, provide exempt information paragraph number or reason if confidential:		

1 Executive Summary

- 1.1** This report comprises Birmingham City Council's Delivery Plan to 2022. The Delivery Plan consists of an overarching narrative that sets out the Council's strategic direction; a detailed set of tasks, activities and milestones the detail the work that will take place, the timescales and the owners; and comprehensive set of performance indicators that we will use to measure progress against our key goals and outcomes.
- 1.2** The Plan, outlines the council's improvement journey to date and clearly sets out how we will place tackling structural inequalities at the centre of our work to create a more inclusive, more resilient, and more sustainable city.
- 1.3** The Plan includes two sets of activities that will take place concurrently. The first is the activities we will undertake to deliver against our commitments in the next

18 months; the second is work that will be undertaken alongside this that will inform our approach beyond 2022.

1.4 An additional paper setting out the current position, targets and ambitions in the context of the Delivery Plan will be brought forward in due course

1.5 The Delivery Plan and appendices are attached to this paper.

2 Recommendations

That Cabinet

2.1 Adopts the Delivery Plan and its associated appendices as the next steps in our improvement journey, outlining what we will achieve in the next 18 months in order to deliver the right outcomes for the City and its residents.

3 Background

3.1 On 30 July 2019, Cabinet adopted the refreshed Council Plan as the overarching statement of intent and direction to drive the Council's improvement and deliver the right outcomes for the city. The Council plan set out six outcomes for Birmingham to be:

- An entrepreneurial city to learn, work and invest in
- An aspirational city to grow up in
- A fulfilling city to age well in
- A great, clean and green city to live in, city to live in
- A city whose residents gain the most from hosting the 2022 Commonwealth Games
- A city that takes a leading role in tackling climate change

3.2 The Delivery plan is driven by and continues to contribute to these outcomes. However, we are pursuing these ambitions against an increasingly complex public service landscape with significant social, fiscal, and political challenges.

3.3 This includes increasing demand for vital services; changes to citizens' needs and expectations; diminishing resources; the ongoing climate emergency; an uncertain national political picture, complicated by Brexit; and, the unprecedented Coronavirus pandemic.

3.4 The impact of the pandemic, has exposed and amplified inequalities faced by too many communities across the country, revealing issues that have been hidden in plain sight for too long.

3.5 The Delivery plan sets out a collective view of the city, where it can and should be and the role of the Council in helping to make that happen. The six outcomes are at the centre of the longer-term approach, and in understanding the drivers of achieving these outcomes we can introduce a framework to address and understand the root causes, at its heart, this is about tackling inequality so all of

Birmingham's residents and communities have the opportunity to live a good life.

3.6 Whilst, doing this work to envision our longer-term approach, we also need to ensure we are delivering on step change improvements and critical priorities we have already committed to, such as ensuring the city is ready for and benefits from the Birmingham 2022 Commonwealth Games and supporting the city to recover from the Coronavirus.

3.7 The Delivery plan provides a framework for developing and creating a sustainable financial strategy for the medium term.

4 Next Steps

4.1 Subject to approval by Cabinet, the next steps with regards to the Delivery Plan will include:

- Adoption of the Delivery Plan into the Council's core business, driving strategic planning and delivery of outcomes and performance monitoring
- Engagement with Overview & Scrutiny to identify focus areas of the Plan for Committee work programmes

5 Consultation

5.1 None required

6 Risk Management

6.1 The Council has an established approach to risk management which is set out in the Strategic Risk Register. Strategic and operational risks will be reviewed in light of this report.

7 Compliance Issues

7.1 The recommended decisions are consistent with the City Council's priorities, plans and strategies, supporting the Council's stated commitment to improvement.

7.2 Legal Implications.

7.2.1 None

7.3 Financial Implications

7.3.1 Implications set out in Medium Term Financial Plan

7.4 Procurement Implications (if required)

7.4.1 None

7.5 Human Resources Implications (if required)

7.5.1 None

7.6 Public Sector Equality Duty

- 1.1. 7.6.1 There are no additional Equality Duty or Equality Analysis issues as a result of this report.

8 Appendices

- 8.1 Appendix 1 – Birmingham City Council Delivery Plan 2020-22 and appendices
Background reports
- City Council 21st July – Birmingham City Council Assurance Framework 2019-20+