APPENDIX 3

PROCUREMENT RISK ASSESSMENT

Key Risks / Risk Assessment	Assessment of the Risk & Mitigations
1. There is a risk of a successful procurement challenge from a non-contracted supplier as a result of extending the existing contracts for 1 year.	**Based on an assessment of the market the likelihood of this risk occurring is low for the reasons set out below. It is therefore a measured and acceptable risk to take in the circumstances.** • The procurement cannot be designed to meet the need without the consultation and subsequent development of the commissioning pathways which were delayed due to the Covid-19 emergency. There is potential for Covid-19 to have legacy impacts for future services and this needs to be allowed for. • During the proposed one-year contract extension, interested suppliers will be responding to the impacts of Covid-19 on vulnerable service users. • Although vocal, the market is not thought to be particularly litigious. • It is unlikely for any new entrants to the market at this time due to the difficulties presented by Covid-19 for this sector. The one-year extension allows for the required consultation and development of the commissioning pathways which would be co-designed with the market. • Market intelligence is that providers face increased resource demand in order to respond to the impacts of Covid-19 on their existing services, tendering for procurements is not a priority • The client group is extremely vulnerable, and this is increased with Covid-19. The current focus must be on service delivery; the market will agree with this. • The time & cost to procuring and mobilising services of this size are significant. Suppliers will be extremely stretched to resource this work following the Covid-19 emergency. • There are no known suppliers who are not providing and waiting for the procurement opportunity. • A 2nd wave of Covid-19 is highly likely and will increase the existing challenges. **Mitigations** • The market is fully supportive of the consultation work that needs to take place before the commissioning pathways can be developed. • The market is focussed on the current impacts of Covid-19 on existing services and service users.