### BCF Planning Template 2022-23

### 1. Guidance Overview Note on entering information into this template Throughout the template, cells which are open for input have a yellow background and those that are pre-populated have a blue background, as below: Data needs inputting in the cell Pre-populated cells Note on viewing the sheets optimally For a more optimal view each of the sheets and in particular the drop down lists clearly on screen, please change the zoom level between 90% - 100%. Most drop downs are also available to view as lists within the relevant sheet or in the guidance sheet for readability if required. The details of each sheet within the template are outlined below. Checklist (click to go to Checklist, included in the Cover sheet) 1. This section helps identify the sheets that have not been completed. All fields that appear as incomplete should be completed before sending to the Better Care Fund Team. 2. The checker column, which can be found on the individual sheets, updates automatically as questions are completed. It will appear 'Red' and contain the word 'No' if the information has not been completed. Once completed the checker column will change to 'Green' and contain the word 'Yes' 3. The 'sheet completed' cell will update when all 'checker' values for the sheet are green containing the word 'Yes'. 4. Once the checker column contains all cells marked 'Yes' the 'Incomplete Template' cell (below the title) will change to 'Template Complete'. 5. Please ensure that all boxes on the checklist are green before submission. **2. Cover** (click to go to sheet) 1. The cover sheet provides essential information on the area for which the template is being completed, contacts and sign off. 2. Question completion tracks the number of questions that have been completed; when all the questions in each section of the template have been completed the cell will turn green. Only when all cells are green should the template be sent to the Better Care Fund Team: england.bettercarefundteam@nhs.net (please also copy in your Better Care Manager). **4. Income** (click to go to sheet) 1. This sheet should be used to specify all funding contributions to the Health and Wellbeing Board's (HWB) Better Care Fund (BCF) plan and pooled budget for 2022-23. It will be pre-populated with the minimum NHS contributions to the BCF, Disabled Facilities Grant (DFG) and improved Better Care Fund (iBCF). These cannot be edited. 2. Please select whether any additional contributions to the BCF pool are being made from local authorities or ICBs and enter the amounts in the fields highlighted in 'yellow'. These will appear as funding sources in sheet 5a when you planning expenditure. 3. Please use the comment boxes alongside to add any specific detail around this additional contribution. 4. If you are pooling any funding carried over from 2021-22 (i.e. underspends from BCF mandatory contributions) you should show these on a separate line to the other additional contributions and use the comments field to identify that these are underspends that have been rolled forward. All allocations are rounded to the nearest pound. 5. Allocations of the NHS minimum contribution (formerly CCG minimum) are shown as allocations from ICB to the HWB area in question. Mapping of the allocations from former CCGs to HWBs can be found in the BCF allocation spreadsheet on the BCF section of the NHS England Website. 6. For any questions regarding the BCF funding allocations, please contact england.bettercarefundteam@nhs.net (please also copy in your Better Care Manager).

**5. Expenditure** (click to go to sheet)

This sheet should be used to set out the detail of schemes that are funded via the BCF plan for the HWB, including amounts, type of activity and funding source. This information is then aggregated and used to analyse the BCF plans nationally and sets the basis for future reporting.

The information in the sheet is also used to calculate total contributions under National Conditions 2 and 3 and is used by assurers to ensure that these are met.

The table is set out to capture a range of information about how schemes are being funded and the types of services they are providing. There may be scenarios when several lines need to be completed in order to fully describe a single scheme or where a scheme is funded by multiple funding streams (eg: iBCF and NHS minimum). In this case please use a consistent scheme ID for each line to ensure integrity of aggregating and analysing schemes.

On this sheet please enter the following information:

1. Scheme ID:

This field only permits numbers. Please enter a number to represent the Scheme ID for the scheme being entered. Please enter the same Scheme ID in this column for any schemes that are described across multiple rows.

2. Scheme Name:

This is a free text field to aid identification during the planning process. Please use the scheme name consistently if the scheme is described across multiple lines in line with the scheme ID described above.

3. Brief Description of Scheme

· This is a free text field to include a brief headline description of the scheme being planned. The information in this field assists assurers in understanding how funding in the local BCF plan is supporting the objectives of the fund nationally and aims in your local plan.

4. Scheme Type and Sub Type:

Please select the Scheme Type from the drop-down list that best represents the type of scheme being planned. A description of each scheme is available in tab 5b.

Where the Scheme Types has further options to choose from, the Sub Type column alongside will be editable and turn "yellow". Please select the Sub Type from the drop down list that best describes the scheme being planned.

Please note that the drop down list has a scroll bar to scroll through the list and all the options may not appear in one view.

If the scheme is not adequately described by the available options, please choose 'Other' and add a free field description for the scheme type in the column alongside. Please try to use pre-populated scheme types and sub types where possible, as this data is important in assurance and to our understanding of how BCF funding is being used nationally.

• The template includes a field that will inform you when more than 5% of mandatory spend is classed as other.

5. Area of Spend:

Please select the area of spend from the drop-down list by considering the area of the health and social care system which is most supported by investing in the scheme.

· Please note that where 'Social Care' is selected and the source of funding is "NHS minimum" then the planned spend would count towards National Condition 2.

If the scheme is not adequately described by the available options, please choose 'Other' and add a free field description for the scheme type in the column alongside.

We encourage areas to try to use the standard scheme types where possible.

6. Commissioner:

· Identify the commissioning body for the scheme based on who is responsible for commissioning the scheme from the provider.

Please note this field is utilised in the calculations for meeting National Condition 3. Any spend that is from the funding source 'NHS minimum

contribution', is commissioned by the ICB, and where the spend area is not 'acute care', will contribute to the total spend under National Condition 3. This will include expenditure that is ICB commissioned and classed as 'social care'.

If the scheme is commissioned jointly, please select 'Joint'. Please estimate the proportion of the scheme being commissioned by the local authority and NHS and enter the respective percentages on the two columns.

7. Provider:

Please select the type of provider commissioned to provide the scheme from the drop-down list.

If the scheme is being provided by multiple providers, please split the scheme across multiple lines.

8. Source of Funding:

· Based on the funding sources for the BCF pool for the HWB, please select the source of funding for the scheme from the drop down list. This includes additional, voluntarily pooled contributions from either the ICB or Local authority

· If a scheme is funded from multiple sources of funding, please split the scheme across multiple lines, reflecting the financial contribution from each.

9. Expenditure (£) 2022-23:

Please enter the planned spend for the scheme (or the scheme line, if the scheme is expressed across multiple lines)

#### 10. New/Existing Scheme

Please indicate whether the planned scheme is a new scheme for this year or an existing scheme being carried forward.

This is the only detailed information on BCF schemes being collected centrally for 2022-23 and will inform the understanding of planned spend for the iBCF grant and spend from BCF sources on discharge.

### 6. Metrics (click to go to sheet)

This sheet should be used to set out the HWB's ambitions (i.e. numerical trajectories) and performance plans for each of the BCF metrics in 2022-23. The BCF policy requires trajectories and plans agreed for the fund's metrics. Systems should review current performance and set realistic, but stretching ambitions for 2022-23.

A data pack showing more up to date breakdowns of data for the discharge to usual place of residence and unplanned admissions for ambulatory care sensitive conditions is available on the Better Care Exchange.

For each metric, areas should include narratives that describe:

- a rationale for the ambition set, based on current and recent data, planned activity and expected demand

• the local plan for improving performance on this metric and meeting the ambitions through the year. This should include changes to commissioned services, joint working and how BCF funded services will support this.

1. Unplanned admissions for chronic ambulatory care sensitive conditions:

- This section requires the area to input indirectly standardised rate (ISR) of admissions per 100,000 population by quarter in 2022-23. This will be based on NHS Outcomes Framework indicator 2.3i but using latest available population data.

- The indicator value is calculated using the indirectly standardised rate of admission per 100,000, standardised by age and gender to the national figures in reference year 2011. This is calculated by working out the SAR (observed admission/expected admissions\*100) and multiplying by the crude rate for the reference year. The expected value is the observed rate during the reference year multiplied by the population of the breakdown of the year in question. - The population data used is the latest available at the time of writing (2020)

- Actual performance for each quarter of 2021-22 are pre-populated in the template and will display once the local authority has been selected in the drop down box on the Cover sheet.

- Exact script used to pull pre-populated data can be found on the BCX along with the methodology used to produce the indicator value: https://future.nhs.uk/bettercareexchange/viewdocument?docid=142269317&done=DOCCreated1&fid=21058704

- Technical definitions for the guidance can be found here:

https://digital.nhs.uk/data-and-information/publications/statistical/nhs-outcomes-framework/march-2022/domain-2---enhancing-quality-of-life-forpeople-with-long-term-conditions-nof/2.3.i-unplanned-hospitalisation-for-chronic-ambulatory-care-sensitive-conditions

2. Discharge to normal place of residence.

- Areas should agree ambitions for the percentage of people who are discharged to their normal place of residence following an inpatient stay. In 2021-22, areas were asked to set a planned percentage of discharge to the person's usual place of residence for the year as a whole. In 2022-23 areas should agree a rate for each quarter.

- The ambition should be set for the health and wellbeing board area. The data for this metric is obtained from the Secondary Uses Service (SUS) database and is collected at hospital trust. A breakdown of data from SUS by local authority of residence has been made available on the Better Care Exchange to assist areas to set ambitions.

Ambitions should be set as the percentage of all discharges where the destination of discharge is the person's usual place of residence.

- Actual performance for each quarter of 2021-22 are pre-populated in the template and will display once the local authority has been selected in the drop down box on the Cover sheet.

3. Residential Admissions (RES) planning:

- This section requires inputting the expected numerator of the measure only.

- Please enter the planned number of council-supported older people (aged 65 and over) whose long-term support needs will be met by a change of setting to residential and nursing care during the year (excluding transfers between residential and nursing care)

 Column H asks for an estimated actual performance against this metric in 2021-22. Data for this metric is not published until October, but local authorities will collect and submit this data as part of their salt returns in July. You should use this data to populate the estimated data in column H.
 The prepopulated denominator of the measure is the size of the older people population in the area (aged 65 and over) taken from Office for National Statistics (ONS) subnational population projections.

- The annual rate is then calculated and populated based on the entered information.

4. Reablement planning:

- This section requires inputting the information for the numerator and denominator of the measure.

- Please enter the planned denominator figure, which is the planned number of older people discharged from hospital to their own home for rehabilitation (or from hospital to a residential or nursing care home or extra care housing for rehabilitation, with a clear intention that they will move on/back to their own home).

- Please then enter the planned numerator figure, which is the expected number of older people discharged from hospital to their own home for rehabilitation (from within the denominator) that will still be at home 91 days after discharge.

- Column H asks for an estimated actual performance against this metric in 2021-22. Data for this metric is not published until October, but local authorities will collect and submit this data as part of their salt returns in July. You should use this data to populate the estimated data in column H. - The annual proportion (%) Reablement measure will then be calculated and populated based on this information.

### 7. Planning Requirements (click to go to sheet)

This sheet requires the Health and Wellbeing Board to confirm whether the National Conditions and other Planning Requirements detailed in the BCF Policy Framework and the BCF Requirements document are met. Please refer to the BCF Policy Framework and BCF Planning Requirements documents for 2022-23 for further details.

The sheet also sets out where evidence for each Key Line of Enquiry (KLOE) will be taken from.

The KLOEs underpinning the Planning Requirements are also provided for reference as they will be utilised to assure plans by the regional assurance panel.

1. For each Planning Requirement please select 'Yes' or 'No' to confirm whether the requirement is met for the BCF Plan.

2. Where the confirmation selected is 'No', please use the comments boxes to include the actions in place towards meeting the requirement and the target timeframes.

Better Care Fund 2022-23 Template 2. Cover





Please Note:

Version 1.0.0

- You are reminded that much of the data in this template, to which you have privileged access, is management information only and is not in the public domain. It is not to be shared more widely than is necessary to complete the return.

- Please prevent inappropriate use by treating this information as restricted, refrain from passing information on to others and use it only for the purposes for which it is provided. Any accidental or wrongful release should be reported immediately and may lead to an inquiry. Wrongful release includes indications of the content, including such descriptions as "favourable" or "unfavourable".

- Please note that national data for plans is intended for release in aggregate form once plans have been assured, agreed and baselined as per the due process outlined in the BCF Planning Requirements for 2022-23.

- This template is password protected to ensure data integrity and accurate aggregation of collected information. A resubmission may be required if this is breached.

- Where BCF plans are signed off under a delegated authority it must be reflected in the HWB's governance arrangements.

Health and Wellbeing Board:	Birmingham		
	Cauch Factory		
Completed by:	Sarah Feeley		
E-mail:	sarah.feeley@birmingh	am.gov.uk	
Contact number:	07704 538632		
Has this plan been signed off by the HWB (or delegated authority) at the			
time of submission?	No		
If no please indicate when the HWB is expected to sign off the plan:	Tue 27/09/2022	<< Please enter using the format, DD/MM/	үүүү
If using a delegated authority, please state who is signing off the BCF plan:	Graeme Betts		

#### Please indicate who is signing off the plan for submission on behalf of the HWB (delegated authority is also accepted):

Job Title:	Director - Adult Social Care
Name:	Graeme Betts

		Professional Title (e.g. Dr,			
	Role:	Cllr, Prof)	First-name:	Surname:	E-mail:
*Area Assurance Contact Details:	Health and Wellbeing Board Chair	Councillor	Mariam	Khan	mariam.khan@birmingha m.gov.uk
	Integrated Care Board Chief Executive or person to whom they have delegated sign-off		David	Melbourne	david.melbourne@nhs.net
	Additional ICB(s) contacts if relevant		Helen	Kelly	hkelly@nhs.net
	Local Authority Chief Executive		Deborah	Cadman	deborah.cadman@birming ham.gov.uk
	Local Authority Director of Adult Social Services (or equivalent)	Professor	Graeme	Betts	graeme.betts@birmingha m.gov.uk
	Better Care Fund Lead Official		Louise	Collett	louise.collett@birmingham .gov.uk
	LA Section 151 Officer		Rebecca	Hellard	rebecca.hellard@birmingh am.gov.uk
Please add further area contacts					
that you would wish to be included					
in official correspondence e.g.					
housing or trusts that have been part of the process>					

Question Completion - When all questions have been answered and the validation boxes below have turned green, please send the template to the Better Care Fund Team <u>england.bettercarefundteam@nhs.net</u> saving the file as 'Name HWB' for example 'County Durham HWB'. Please also copy in your Better Care Manager.

Г	Complete:
2. Cover	Yes
4. Income	Yes
5a. Expenditure	Yes
6. Metrics	No
7. Planning Requirements	Yes

<< Link to the Guidance sheet</p>

^^ Link back to top

3. Summary

Selected Health and Wellbeing Board:

Birmingham

### Income & Expenditure

Income >>

Funding Sources	Income	Expenditure	Difference
DFG	£12,943,092	£12,943,092	£0
Minimum NHS Contribution	£97,901,719	£97,901,719	£0
iBCF	£67,918,344	£67,918,344	£0
Additional LA Contribution	£30,608,926	£30,608,926	£0
Additional ICB Contribution	£3,174,348	£3,174,348	£0
Total	£212,546,429	£212,546,429	£0

Expenditure >>

### NHS Commissioned Out of Hospital spend from the minimum ICB allocation

Minimum required spend	£27,843,716
Planned spend	£48,335,844

### Adult Social Care services spend from the minimum ICB allocations

Minimum required spend	£38,830,118	
Planned spend	£38,830,119	

#### Scheme Types

Other	£0	(0.0%)
Residential Placements	£64,524,089	(30.4%)
Prevention / Early Intervention	£0	(0.0%)
Personalised Care at Home	£42,434,393	(20.0%)
Personalised Budgeting and Commissioning	£0	(0.0%)
Reablement in a persons own home	£18,015,178	(8.5%)
Bed based intermediate Care Services	£12,928,140	(6.1%)
Integrated Care Planning and Navigation	£2,977,117	(1.4%)
Housing Related Schemes	£900,000	(0.4%)
Home Care or Domiciliary Care	£19,273,429	(9.1%)
High Impact Change Model for Managing Transfer of	£13,805,106	(6.5%)
Enablers for Integration	£13,534,141	(6.4%)
DFG Related Schemes	£12,443,092	(5.9%)
Community Based Schemes	£290,000	(0.1%)
Carers Services	£1,191,000	(0.6%)
Care Act Implementation Related Duties	£3,760,623	(1.8%)
Assistive Technologies and Equipment	£6,470,121	(3.0%)

### Metrics >>

### Avoidable admissions

	2022-23 Q1 Plan		
Unplanned hospitalisation for chronic ambulatory care sensitive conditions (Rate per 100,000 population)	0.0	0.0	0.0

### Discharge to normal place of residence

	2022-23 Q1	2022-23 Q2	2022-23 Q3
	Plan	Plan	Plan
Percentage of people, resident in the HWB, who are discharged from acute hospital to their normal place of residence	94.2%	94.5%	94.4%
(SUS data - available on the Better Care Exchange)			

### **Residential Admissions**

		2020-21 Actual	2022-23 Plan
Long-term support needs of older people (age 65 and over) met by admission to residential and nursing care homes, per 100,000 population	Annual Rate	400	464

### Reablement

		2022-23 Plan
Proportion of older people (65 and over) who were still at home 91 days after discharge from hospital into reablement / rehabilitation services	Annual (%)	80.0%

### Planning Requirements >>

Theme	Code	Response
	PR1	Yes
NC1: Jointly agreed plan	PR2	Yes
	PR3	Yes
NC2: Social Care Maintenance	PR4	Yes
NC3: NHS commissioned Out of Hospital Services	PR5	Yes
NC4: Implementing the BCF policy objectives	PR6	Yes
Agreed expenditure plan for all elements of the BCF	PR7	Yes
Metrics	PR8	Yes

4. Income

Selected Health and Wellbeing Board:	Birmingham	
Local Authority Contribution		
	Gross	
Disabled Facilities Grant (DFG)	Contribution	
Birmingham	£12,943,092	
DFG breakdown for two-tier areas only (where applicable)		
Total Minimum LA Contribution (exc iBCF)	£12,943,092	

iBCF Contribution	Contribution
Birmingham	£67,918,344
Total iBCF Contribution	£67,918,344

Are any additional LA Contributions being made in 2022-23? If yes, please detail below Yes

		Comments - Please use this box clarify any
Local Authority Additional Contribution	Contribution	specific uses or sources of funding
Birmingham	£18,371,368	2021/22 Carry Forward
Birmingham	£12,237,558	Early Intervention Fund
Total Additional Local Authority Contribution	£30,608,926	

NHS Minimum Contribution	Contribution
NHS Birmingham and Solihull ICB	£97,901,719
Total NHS Minimum Contribution	£97,901,719

Are any additional ICB Contributions being made in 2022-23? If yes, please detail below Yes

Additional ICB Contribution		Comments - Please use this box clarify any specific uses or sources of funding
NHS Birmingham and Solihull ICB		Community Health Services
Total Additional NHS Contribution	£3,174,348	
Total NHS Contribution	£101,076,067	

	2021-22
Total BCF Pooled Budget	£212,546,429

Funding Contributions Comments

Optional for any useful detail e.g. Carry over

2022/23 BCF Plan includes £18,371,368 of carry forward which will be used as a transformation fund over the next 2-3 financial years.

### 5. Expenditure

Selected Health and Wellbei	ng Board: Birmingham			
	Running Balances	Income	Expenditure	Balance
<< Link to summary sheet	DFG	£12,943,092	£12,943,092	£0
	Minimum NHS Contribution	£97,901,719	£97,901,719	£0
	iBCF	£67,918,344	£67,918,344	£0
	Additional LA Contribution	£30,608,926	£30,608,926	£0
	Additional NHS Contribution	£3,174,348	£3,174,348	£0
	Total	£212,546,429	£212,546,429	£0

### **Required Spend**

This is in relation to National Conditions 2 and 3 only. It does NOT make up the total Minimum CCG Contribution (on row 31 above).

			Minimu	m Required Spend		Planned Spend		Under Spend	>> Link to furthe	er guidance		
NHS Commissioned Out c	of Hospital spend from	n the minimum										
ICB allocation				£27,843,716		£48,335,844		£0				
Adult Social Care services spend from the minimum ICB		num ICB										
allocations				£38,830,118		£38,830,119		£0				
Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes		Yes	Yes	Yes	Yes

		Minimum Required Spend	Planned Spend	Under Spend	>> Link to further guidance
	NHS Commissioned Out of Hospital spend from the minimum ICB allocation	£27,843,716	£48,335,844	£0	
	Adult Social Care services spend from the minimum ICB allocations	£38,830,118			
Checklist					
Column complete:					
Yes Yes	Yes Yes Yes	Yes Yes	Yes Yes	Yes	Yes Yes Yes Yes
Sheet complete					

						Planned Expenditure									
Scheme ID	Scheme Name	Brief Description of Scheme	Scheme Type		Please specify if 'Scheme Type' is 'Other'	Area of Spend	Please specify if 'Area of Spend' is 'other'	Commissioner	% NHS (if Joint Commissioner)	% LA (if Joint Commissioner)		Source of Funding	Expenditure (£)	New/ Existing Scheme	
1	Pathway 1 provision	Early Intervention - Homecare capacity	Reablement in a persons own home	Reablement to support discharge - step down		Social Care		LA			Private Sector	Minimum NHS Contribution	£2,495,275	Existing	
2	Pathway 1 provision	Early Intervention - Homecare capacity	Reablement in a persons own home	Reablement to support discharge step down	_	Social Care		LA			Private Sector	Additional LA Contribution	£3,327,658	Existing	
3	Pathway 1 provision	Early Intervention - Homecare capacity	Reablement in a persons own home	Reablement to support discharge - step down	_	Social Care		LA			Private Sector	iBCF	£3,259,376	Existing	
4	Pathway 1 provision	Early Intervention - Community Team	Reablement in a persons own home	Reablement to support discharge step down	-	Community Health		LA			NHS Community Provider	Minimum NHS Contribution	£6,128,869	Existing	
5	Pathway 1 provision	Early Intervention - Homebased therapy	Reablement in a persons own home	Reablement service accepting community and		Community Health		ССС			NHS Community Provider	Additional LA Contribution	£1,249,480	New	
6	Pathway 1 provision	Early Intervention - Homebased therapy	Reablement in a persons own home	Reablement service accepting community and		Community Health		ССС			NHS Community Provider	Minimum NHS Contribution	£897,520	New	
7	Pathway 1 provision	Early Intervention - Physiotherapy Capacity	Reablement in a persons own home	Reablement service accepting community and		Community Health		ССС			NHS Community Provider	Additional LA Contribution	£657,000	New	

20	Dementia Services	based services	-	and planning				ealth Provider	Contribution	12,075,413 EXISTING
25	Carers service	Carers service Dementia community	Carers Services Integrated Care	Other Care navigation	Social Care Mental Health	LA	V	harity / oluntary Sector HS Mental	Minimum NHS Contribution Minimum NHS	£1,191,000 Existing £2,675,413 Existing
24	Integration	Other community support	Personalised Care at Home	health/wellbeing	Community Health	ССС	P	rovider	Contribution	£3,174,348 Existing
23	Neighbourhood Integration	Integrated multi- disciplinary teams	Personalised Care at Home	Physical health/wellbeing	Community Health	ССС		HS Community rovider	Minimum NHS Contribution	£39,260,045 Existing
22	Community Loan Equipment	Community Loan Equipment service	Assistive Technologies and Equipment	Community based equipment	Social Care	LA	LC	ocal Authority	Additional LA Contribution	£1,123,613 Existing
21	Community Loan Equipment	Community Loan Equipment service	Assistive Technologies and Equipment	Community based equipment	Social Care	LA	P	rivate Sector	DFG	£500,000 Existing
20	Community Loan Equipment	Community Loan Equipment service	Assistive Technologies and Equipment	Community based equipment	Community Health	LA	P	rivate Sector	Minimum NHS Contribution	£4,846,508 Existing
19	D2A enabler	El Integrated Hub	High Impact	Multi- Disciplinary/Multi-	Social Care	LA	L	ocal Authority	Additional LA Contribution	£992,536 Existing
18	D2A enabler	Hospital discharge teams - Social work	High Impact	Multi- Disciplinary/Multi-	Social Care	LA	L	ocal Authority	Minimum NHS Contribution	£1,553,831 Existing
17	D2A enabler	Hospital discharge teams - Social work	High Impact	Multi- Disciplinary/Multi-	Social Care	LA	La	ocal Authority	iBCF	£3,591,754 Existing
16	D2A enabler	Hospital discharge teams - Social work	High Impact	Multi- Disciplinary/Multi-	Social Care	LA	L	ocal Authority	Additional LA Contribution	£4,039,404 Existing
15	Pathway 2 provision	Pathway 2 beds - Surge de-escalation	Bed based intermediate Care Services	Step down	Social Care	LA	P	rivate Sector	Additional LA Contribution	£1,376,226 New
14	Pathway 2 provision	SIP P2 Challenging Behaviour beds	Bed based intermediate Care Services	Step down	Social Care	LA	P	rivate Sector	Minimum NHS Contribution	£629,000 New
13	Pathway 2 provision	Social work capacity delivering pathway 2 approach	High Impact	Multi- Disciplinary/Multi-	Social Care	LA	L	ocal Authority	iBCF	£1,945,600 Existing
12	Pathway 2 provision	Social work capacity delivering pathway 2 approach	High Impact	Multi- Disciplinary/Multi-	Social Care	LA	L	ocal Authority	Additional LA Contribution	£1,681,981 Existing
11	Pathway 2 provision	Pathway 2 beds		Step down	Community Health	ссб	P	rivate Sector	Minimum NHS Contribution	£5,244,769 Existing
10	Pathway 2 provision	Pathway 2 beds	Bed based intermediate Care Services	Step down	Social Care	LA	P	rivate Sector	Minimum NHS Contribution	£3,562,517 Existing
9	Pathway 2 provision	Pathway 2 beds	Bed based intermediate Care Services	Step down	Social Care	LA	P	rivate Sector	iBCF	£703,872 Existing
8	Pathway 2 provision	Pathway 2 beds		Step down (discharge to assess pathway-2)	Social Care	LA	P	rivate Sector	Additional LA Contribution	£1,411,756 Existing

							[				
27	Dementia Services	Dementia community	Integrated Care	Care navigation		Social Care	CCG		NHS Mental	Minimum NHS	£198,097 Existing
		based services	Planning and	and planning					Health Provider	Contribution	
			Navigation								
28	Dementia Services	Dementia community	Integrated Care	Care navigation		Social Care	CCG		Charity /	Additional LA	£103,607 Existing
		based services	Planning and	and planning					Voluntary Sector	Contribution	
			Navigation								
29	Packages of Care -	Residential, Nursing and	Residential	Other	Combination of	Social Care	LA		Private Sector	Minimum NHS	£19,542,428 Existing
	Residential,	Supported Living	Placements		sub types					Contribution	, , , , , , , , , , , , , , , , , , , ,
	Nursing and	packages									
30	Packages of Care -		Residential	Other	Combination of	Social Care	LA		Private Sector	iBCF	£44,981,661 Existing
30	-	-				Social Care			Private Sector	IBCF	£44,981,001 EXISTING
	Residential,	Supported Living	Placements		sub types						
	Nursing and	packages									
31	Care Act	Safeguarding, advocacy	Care Act	Other	Safeguarding,	Social Care	LA		Local Authority	Minimum NHS	£3,760,623 Existing
		and occupational	Implementation		advocacy and					Contribution	
		therapy services	Related Duties		occupational						
32	Disabled Facilities	Delivery of aids and	DFG Related	Adaptations,		Social Care	LA		Private Sector	DFG	£12,443,092 Existing
52	Grants	adaptations	Schemes	including statutory						bro	
		adaptations	Schemes								
				DFG grants							
33	Transformation	BICP Programme	Enablers for	Integrated models		Community	CCG		NHS Community	Additional LA	£118,372 Existing
	Fund	Capacity	Integration	of provision		Health			Provider	Contribution	
34	Transformation	BICP Programme	Enablers for	Integrated models		Social Care	LA		Local Authority	Additional LA	£270,000 Existing
-	Fund	Capacity	Integration	of provision						Contribution	.,
		capacity	integration							contribution	
25	The formula	The second second second	E salata sa Casa	NI							C12 0C7 202 5 1111
35	Transformation	Transformation fund	Enablers for	New governance		Social Care	LA		Local Authority	Additional LA	£12,967,293 Existing
	Fund	years 2 and 3	Integration	arrangements						Contribution	
36	Transformation	Transformation fund	Enablers for	New governance		Continuing Care	LA		Local Authority	Minimum NHS	£18,476 Existing
	Fund - Health	years 2 and 3	Integration	arrangements		, C				Contribution	
		,									
37	Accommodation	Llousing and Lloolth	Llousing Dolated			Social Caro	000		Local Authority	Minimum NULC	000 000
			Housing Related			Social Care	CCG		Local Authority		£60,000 New
	and Support	Development activity	Schemes							Contribution	
38	Accommodation	Independent living	Housing Related			Social Care	LA		Private Sector	Additional LA	£840,000 Existing
	and Support	accommodation and	Schemes							Contribution	
		support to facilitate									
39	Home from	Support, befriending,	Community Based	Low level support		Social Care	LA		Charity /	Additional LA	£290,000 Existing
55											E250,000 Existing
	Hospital	food parcels and handy	schemes	for simple hospital					Voluntary Sector	Contribution	
		man		discharges							
40	Autisim and LD	Transformation and	Enablers for	Joint		Social Care	LA		Local Authority	Additional LA	£160,000 New
	Transformation	planning for future LD	Integration	commissioning						Contribution	
	Partner	provision		infrastructure							
41	Packages of Care -	Home care packages	Home Care or	Domiciliary care		Social Care	LA		Private Sector	Minimum NHS	£5,837,348 Existing
	Home	participation and participation	Domiciliary Care	packages						Contribution	,,,e.e_/,
				puckuges						Contribution	
40	De alucia de C			Demototilia		Control Co			During to Cont	incr	C10 40C 004 5 1 11
42	-	Home care packages	Home Care or	Domiciliary care		Social Care	LA		Private Sector	iBCF	£13,436,081 Existing
	Home		Domiciliary Care	packages							


# Further guidance for completing Expe

## National Conditions 2 & 3

Schemes tagged with the following will count towards th

- Area of spend selected as 'Social Care'
- Source of funding selected as 'Minimum NHS Contribution

Schemes tagged with the below will count towards the r

- Area of spend selected with anything except 'Acute'
- Commissioner selected as 'ICB' (if 'Joint' is selected, o
- Source of funding selected as 'Minimum NHS Contribution

## 2022-23 Revised Scheme types

Number	Scheme type/ services
1	Assistive Technologies and Equipment
2	Care Act Implementation Related Duties
3	Carers Services
4	Community Based Schemes

5	DFG Related Schemes
6	Enablers for Integration
7	High Impact Change Model for Managing Transfer of Care
8	Home Care or Domiciliary Care
9	Housing Related Schemes

10	Integrated Care Planning and Navigation
11	Bed based intermediate Care Services
11	bed based intermediate care services
12	Reablement in a persons own home
13	Personalised Budgeting and Commissioning
15	
14	Personalised Care at Home

15	Prevention / Early Intervention
16	Residential Placements
18	Other

# nditure sheet

he planned **Adult Social Care services spend** from the NHS min:

ution'

planned **Out of Hospital spend** from the NHS min:

only the NHS % will contribute) ution'

Sub type
1. Telecare
2. Wellness services
3. Digital participation services
4. Community based equipment
5. Other
1. Carer advice and support
2. Independent Mental Health Advocacy
3. Safeguarding
4. Other
1. Respite Services
2. Other
1. Integrated neighbourhood services
2. Multidisciplinary teams that are supporting independence, such as anticipatory care
3. Low level support for simple hospital discharges (Discharge to Assess pathway 0)
4. Other

1.	Adaptations,	including	statutory	DFG	grants
т.	Auaptations,	including	statutory	DIG	grants

2. Discretionary use of DFG - including small adaptations

3. Handyperson services

4. Other

- 1. Data Integration
- 2. System IT Interoperability
- 3. Programme management
- 4. Research and evaluation
- 5. Workforce development
- 6. Community asset mapping
- 7. New governance arrangements
- 8. Voluntary Sector Business Development
- 9. Employment services
- 10. Joint commissioning infrastructure
- 11. Integrated models of provision
- 12. Other
- 1. Early Discharge Planning
- 2. Monitoring and responding to system demand and capacity
- 3. Multi-Disciplinary/Multi-Agency Discharge Teams supporting discharge
- 4. Home First/Discharge to Assess process support/core costs
- 5. Flexible working patterns (including 7 day working)
- 6. Trusted Assessment
- 7. Engagement and Choice
- 8. Improved discharge to Care Homes
- 9. Housing and related services
- 10. Red Bag scheme
- 11. Other
- 1. Domiciliary care packages
- 2. Domiciliary care to support hospital discharge (Discharge to Assess pathway 1)
- 3. Domiciliary care workforce development
- 4. Other

2. Assessment teams/joint assessment 3. Support for implementation of anticipatory care 4. Other  1. Step down (discharge to assess pathway-2) 2. Step up 3. Rapid/Crisis Response 4. Other  1. Preventing admissions to acute setting 2. Reablement to support discharge -step down (Discharge to Assess pathway 1) 3. Rapid/Sis Response 4. Other  1. Preventing admissions to acute setting 2. Reablement to support discharge -step down (Discharge to Assess pathway 1) 3. Rapid/Sis Response 4. Reablement service accepting community and discharge referrals 5. Other  1. Mental health /wellbeing 2. Physical health/wellbeing	1. Care navigation and planning
<ol> <li>Support for implementation of anticipatory care</li> <li>Other</li> <li>Step down (discharge to assess pathway-2)</li> <li>Step up</li> <li>Rapid/Crisis Response</li> <li>Other</li> <li>Preventing admissions to acute setting</li> <li>Reablement to support discharge -step down (Discharge to Assess pathway 1)</li> <li>Rapid/Crisis Response - step up (2 hr response)</li> <li>Reablement service accepting community and discharge referrals</li> <li>Other</li> <li>I. Mental health /wellbeing</li> <li>Physical health/wellbeing</li> </ol>	
<ul> <li>4. Other</li> <li>4. Other</li> <li>1. Step down (discharge to assess pathway-2)</li> <li>2. Step up</li> <li>3. Rapid/Crisis Response</li> <li>4. Other</li> <li>1. Preventing admissions to acute setting</li> <li>2. Reablement to support discharge -step down (Discharge to Assess pathway 1)</li> <li>3. Rapid/Crisis Response - step up (2 hr response)</li> <li>4. Reablement service accepting community and discharge referrals</li> <li>5. Other</li> <li>1. Mental health /wellbeing</li> <li>2. Physical health/wellbeing</li> </ul>	
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2. Physical health/wellbeing	
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2. Physical health/wellbeing	
	1. Mental health /wellbeing
	2. Physical health/wellbeing
	3. Other

- 1. Social Prescribing
- 2. Risk Stratification
- 3. Choice Policy
- 4. Other
- 1. Supported living
- 2. Supported accommodation
- 3. Learning disability
- 4. Extra care
- 5. Care home
- 6. Nursing home
- 7. Discharge from hospital (with reablement) to long term residential care (Discharge to Assess Pathway 3)
- 8. Other

### Description

Using technology in care processes to supportive self-management, maintenance of independence and more efficient and effective delivery of care. (eg. Telecare, Wellness services, Community based equipment, Digital participation services).

Funding planned towards the implementation of Care Act related duties. The specific scheme sub types reflect specific duties that are funded via the NHS minimum contribution to the BCF.

Supporting people to sustain their role as carers and reduce the likelihood of crisis.

This might include respite care/carers breaks, information, assessment, emotional and physical support, training, access to services to support wellbeing and improve independence.

Schemes that are based in the community and constitute a range of cross sector practitioners delivering collaborative services in the community typically at a neighbourhood/PCN level (eg: Integrated Neighbourhood Teams)

Reablement services should be recorded under the specific scheme type 'Reablement in a person's own home'

The DFG is a means-tested capital grant to help meet the costs of adapting a property; supporting people to stay independent in their own homes.

The grant can also be used to fund discretionary, capital spend to support people to remain independent in their own homes under a Regulatory Reform Order, if a published policy on doing so is in place. Schemes using this flexibility can be recorded under 'discretionary use of DFG' or 'handyperson services' as appropriate

Schemes that build and develop the enabling foundations of health, social care and housing integration, encompassing a wide range of potential areas including technology, workforce, market development (Voluntary Sector Business Development: Funding the business development and preparedness of local voluntary sector into provider Alliances/ Collaboratives) and programme management related schemes.

Joint commissioning infrastructure includes any personnel or teams that enable joint commissioning. Schemes could be focused on Data Integration, System IT Interoperability, Programme management, Research and evaluation, Supporting the Care Market, Workforce development, Community asset mapping, New governance arrangements, Voluntary Sector Development, Employment services, Joint commissioning infrastructure amongst others.

The eight changes or approaches identified as having a high impact on supporting timely and effective discharge through joint working across the social and health system. The Hospital to Home Transfer Protocol or the 'Red Bag' scheme, while not in the HICM, is included in this section.

A range of services that aim to help people live in their own homes through the provision of domiciliary care including personal care, domestic tasks, shopping, home maintenance and social activities. Home care can link with other services in the community, such as supported housing, community health services and voluntary sector services.

This covers expenditure on housing and housing-related services other than adaptations; eg: supported housing units.

Care navigation services help people find their way to appropriate services and support and consequently support self-management. Also, the assistance offered to people in navigating through the complex health and social care systems (across primary care, community and voluntary services and social care) to overcome barriers in accessing the most appropriate care and support. Multi-agency teams typically provide these services which can be online or face to face care navigators for frail elderly, or dementia navigators etc. This includes approaches such as Anticipatory Care, which aims to provide holistic, co-ordinated care for complex individuals.

Integrated care planning constitutes a co-ordinated, person centred and proactive case management approach to conduct joint assessments of care needs and develop integrated care plans typically carried out by professionals as part of a multi-disciplinary, multi-agency teams.

Note: For Multi-Disciplinary Discharge Teams related specifically to discharge, please select HICM as scheme type and the relevant sub-type. Where the planned unit of care delivery and funding is in the form of Integrated care packages and needs to be expressed in such a manner, please select the appropriate sub-type alongside.

Short-term intervention to preserve the independence of people who might otherwise face unnecessarily prolonged hospital stays or avoidable admission to hospital or residential care. The care is person-centred and often delivered by a combination of professional groups. Four service models of intermediate care are: bed-based intermediate care, crisis or rapid response (including falls), home-based intermediate care, and reablement or rehabilitation. Home-based intermediate care is covered in Scheme-A and the other three models are available on the sub-types.

Provides support in your own home to improve your confidence and ability to live as independently as possible

Various person centred approaches to commissioning and budgeting, including direct payments.

Schemes specifically designed to ensure that a person can continue to live at home, through the provision of health related support at home often complemented with support for home care needs or mental health needs. This could include promoting self-management/expert patient, establishment of 'home ward' for intensive period or to deliver support over the longer term to maintain independence or offer end of life care for people. Intermediate care services provide shorter term support and care interventions as opposed to the ongoing support provided in this scheme type. Services or schemes where the population or identified high-risk groups are empowered and activated to live well in the holistic sense thereby helping prevent people from entering the care system in the first place. These are essentially upstream prevention initiatives to promote independence and well being.

Residential placements provide accommodation for people with learning or physical disabilities, mental health difficulties or with sight or hearing loss, who need more intensive or specialised support than can be provided at home.

Where the scheme is not adequately represented by the above scheme types, please outline the objectives and services planned for the scheme in a short description in the comments column.

6. Metrics

Selected Health and Wellbeing Board:

Birmingham

8.1 Avoidable admissions

		2021-22 Q1	2021-22 Q2	2021-22 Q3	2021-22 Q4		
		Actual	Actual	Actual	Actual	Rationale for how ambition was set	Local plan to
	Indicator value	340.3	302.9	336.5	309.4		Maximise alt
Indirectly standardised rate (ISR) of ac	dmissions per	2022-23 Q1	2022-23 Q2	2022-23 Q3	2022-23 Q4	straight line projection of the past 8 years'	Emegency De
100,000 population		Plan			Plan	(excluding 20/21 - COVID) quarterly and	receive the ri
(See Guidance)	Indicator value	289	261	316	289		first time. Th delivering the
	Denominator	1,139,202	1,139,202	1,139,202		reduction in the population (denominator)	-

>> link to NHS Digital webpage (for more detailed guidance)

8.3 Discharge to usual place of residence

		2021-22 Q1	2021-22 Q2	2021-22 Q3	2021-22 Q4		
		Actual	Actual	Actual	Actual	Rationale for how ambition was set	Local plan to
	Quarter (%)	94.1%	94.5%	94.3%	93.9%	The plan of <b>94.0%</b> for 22/23 is based on a	There conti
	Numerator	24,496	24,528	23,579	22,644	straight line projection of the past 3 years' monthly outturn, profiled according to recent	amount of w
Percentage of people, resident in the HWB, who are discharged from acute hospital to their normal	Denominator	26,024	25,966	24,995		quarterly out-turn. The pandemic caused a	the Early Int promotes th
place of residence		2022-23 Q1	2022-23 Q2	2022-23 Q3	2022-23 Q4	downturn in the proportion being discharged	
place of residence		Plan	Plan	Plan		to their usual place of residence, but this has	
	Quarter (%)	94.2%	94.5%	94.4%		now recovered to pre-pandemic levels, and	
(SUS data - available on the Better Care Exchange)	Numerator	23,960	23,979	23,055	22,144	we forecast will stay fairly level going forward	
	Denominator	25,445	25,375	24,430	23,569		

### 8.4 Residential Admissions

			2020-21	2021-22	2021-22	2022-23		
_			Actual	Plan	estimated	Plan	Rationale for how ambition was set	Local plan to r
							As highlighted last year Birmingham took	The vision for
	Long-term support needs of older people (age 65	Annual Rate	399.6	468.5	482.3	463.8	the opportunity to re-baseline the figure	focus on the h
	and over) met by admission to residential and						on this metric to include all admissions.	citizens are ab
	nursing care homes, per 100,000 population	Numerator	597	710	731	710	Therefore, the ambition is higher than	long as possib
	nursing care nomes, per 100,000 population						previous years but keeps focus on the	the Early Inter
		Denominator	149,412	151,561	151,561	153,092	home first principle.	provides robu

#### to meet ambition

alternative pathways to the Department to ensure people right care at the right time, This includes maximising and the Urgent Community Same Day Emergency Care,

#### to meet ambition

tinues to be a significant work through the delivery of ntervention programme which the home first principle.

### o meet ambition

or Adult Social Care keeps e home first principle, ensuring able to remain home for as sible. The provision through tervention programme bust multi-disciplinary team Long-term support needs of older people (age 65 and over) met by admission to residential and nursing care homes, per 100,000 population (aged 65+) population projections are based on a calendar year using the 2018 based Sub-National Population Projections for Local Authorities in England: <u>https://www.ons.gov.uk/releases/subnationalpopulationprojectionsforengland2018based</u>

8.5 Reablement

			2020-21	2021-22	2021-22	2022-23		
			Actual	Plan	estimated	Plan	Rationale for how ambition was set	Local plan to
							The plan is as a result of the work around	Previously we
Proportion of older people (65	and over) who were	Annual (%)	48.8%	61.1%	80.5%	80.0%	the Early Intervention Programme and the	through case
still at home 91 days after disch							focus on keeping people at home.	observations
into reablement / rehabilitation		Numerator	291	1,100	1,392	1,440		people were
	I SEI VICES							they were not
		Denominator	596	1,800	1,730	1,800		commissione

Please note that due to the demerging of Northamptonshire, information from previous years will not reflect the present geographies.

As such, the following adjustments have been made for the pre-populated figures above:

- 2020-21 actuals (for Residential Admissions and Reablement) for North Northamptonshire and West Northamptonshire are using the Northamptonshire combined figure;

- 2021-22 and 2022-23 population projections (i.e. the denominator for **Residential Admissions**) have been calculated from a ratio based on the 2020-21 estimates.

#### o meet ambition

we have manually scoured se notes and system as to try and identify where e on the 91st day (assuming not marked deceased or in BCC med services). While we had

Better Care Fund 2022-23 Template 7. Confirmation of Planning Requirements Selected Health and Wellbeing Board: Birmingham

Selected Health and Wellt	being Bo	ard:	Birmingham	]				
Theme	Code	Planning Requirement	Key considerations for meeting the planning requirement These are the Key Lines of Enquiry (KLOEs) underpinning the Planning Requirements (PR)	Confirmed through	Please confirm whether your BCF plan meets the Planning Requirement?	Please note any supporting documents referred to and relevant page numbers to assist the assurers	Where the Planning requirement is not met, please note the actions in place towards meeting the requirement	Where the Planning requirement is not met, please note the anticipated timeframe for meeting it
	PR1		Has a plan; jointly developed and agreed between ICB(s) and LA; been submitted?	Cover sheet		Narrative Plan (Governance		
		that all parties sign up to	Has the HWB approved the plan/delegated approval?	Cover sheet		page 3, DFG page 17)		
			Have local partners, including providers, VCS representatives and local authority service leads (including housing and DFG leads) been involved in the development of the plan?	Narrative plan	Yes			
			Where the narrative section of the plan has been agreed across more than one HWB, have individual income, expenditure and metric sections of the plan been submitted for each HWB concerned?	Validation of submitted plans				
	PR2	A clear narrative for the integration of health and social care	<ul> <li>Is there a narrative plan for the HWB that describes the approach to delivering integrated health and social care that describes:</li> <li>How the area will continue to implement a joined-up approach to integrated, person-centred services across health, care, housing and</li> </ul>	Narrative plan		Narrative Plan (Integration pages 5-6, equality and health		
			<ul> <li>The approach to collaborative commissioning</li> </ul>			inequalities pages 18-20)		
NC1: Jointly agreed plan			<ul> <li>How the plan will contribute to reducing health inequalities and disparities for the local population, taking account of people with protected characteristics? This should include</li> </ul>		Vos			
			<ul> <li>How equality impacts of the local BCF plan have been considered</li> <li>Changes to local priorities related to health inequality and equality, including as a result of the COVID 19 pandemic, and how activities in</li> </ul>		Yes			
			the document will address these. The area will need to also take into account Priorities and Operational Guidelines regarding health inequalities, as well as local authorities' priorities under the Equality Act and NHS actions in line with Core20PLUS5.					
	PR3	A strategic, joined up plan for Disabled Facilities Grant (DFG) spending	Is there confirmation that use of DFG has been agreed with housing authorities?			Staying Independent at Home		
			• Does the narrative set out a strategic approach to using housing support, including use of DFG funding that supports independence at home?	Narrative plan	Vac	Policy Narrative Plan (page 17)		
			<ul> <li>In two tier areas, has:</li> <li>Agreement been reached on the amount of DFG funding to be passed to district councils to cover statutory DFG? or</li> <li>The funding been passed in its entirety to district councils?</li> </ul>	Confirmation sheet	Yes			
	PR4	maintain the level of spending on	Does the total spend from the NHS minimum contribution on social care match or exceed the minimum required contribution (auto- validated on the planning template)?	Auto-validated on the planning template				
NC2: Social Care Maintenance		social care services from the NHS minimum contribution to the fund in line with the uplift in the overall contribution			Yes			
NC3: NHS commissioned	PR5	Has the area committed to spend at equal to or above the minimum allocation for NHS commissioned out of hospital services from the NHS	Does the total spend from the NHS minimum contribution on non-acute, NHS commissioned care exceed the minimum ringfence (auto- validated on the planning template)?	Auto-validated on the planning template				
Out of Hospital Services		minimum BCF contribution?			Yes			
	PR6	implementing the BCF policy objectives, including a capacity and	Does the plan include an agreed approach for meeting the two BCF policy objectives: - Enable people to stay well, safe and independent at home for longer and - Provide the right care in the right place at the right time?	Narrative plan		Narrative Plan (pages 13-15)		
		demand plan for intermediate care services?	• Does the expenditure plan detail how expenditure from BCF funding sources supports this approach through the financial year?	Expenditure tab				
NC4: Implementing the BCF policy objectives			•Has the area submitted a Capacity and Demand Plan alongside their BCF plan, using the template provided?	C&D template and narrative	Yes			
			• Does the narrative plan confirm that the area has conducted a self-assessment of the area's implementation of the High Impact Change Model for managing transfers of care?	Narrative plan				
			• Does the plan include actions going forward to improve performance against the HICM?	Narrative template				

Agreed expenditure plan for all elements of the BCF	components of the Better Care Fund pool that are earmarked for a purpose are being planned to be used for that purpose?	<ul> <li>Do expenditure plans for each element of the BCF pool match the funding inputs? (auto-validated)</li> <li>Is there confirmation that the use of grant funding is in line with the relevant grant conditions? (see paragraphs 31 – 43 of Planning Requirements) (tick-box)</li> <li>Has the area included a description of how BCF funding is being used to support unpaid carers?</li> <li>Has funding for the following from the NHS contribution been identified for the area: <ul> <li>Implementation of Care Act duties?</li> <li>Funding dedicated to carer-specific support?</li> <li>Reablement?</li> </ul> </li> </ul>	Expenditure tab Expenditure plans and confirmation sheet Narrative plan Narrative plans, expenditure tab and confirmation sheet	Narrative Plan (page 16) Yes	
Metrics	 Does the plan set stretching metrics and are there clear and ambitious plans for delivering these?	<ul> <li>Have stretching ambitions been agreed locally for all BCF metrics?</li> <li>Is there a clear narrative for each metric setting out: <ul> <li>the rationale for the ambition set, and</li> <li>the local plan to meet this ambition?</li> </ul> </li> </ul>	Metrics tab	Yes	