BIRMINGHAM CITY COUNCIL

JOINT CABINET MEMBER AND CHIEF OFFICER

MONDAY, 08 JULY 2019 AT 00:00 HOURS
IN CABINET MEMBERS OFFICE, COUNCIL HOUSE, VICTORIA
SQUARE, BIRMINGHAM, B1 1BB

AGENDA

1 MHCLG RAPID REHOUSING PATHWAY FUNDING AWARD

Item Description

3 - 26

Birmingham City Council

of Adult Social Care.

Report to Cabinet Member(s) for Homes and Neighbourhood, Health and Social Care jointly with Director, Adult Social Care



July 2019

Subject	::	MHCLG RAPID REHOUSING PATHWAY FUNDING AWARD		
Report	of:	Kalvinder Kohli - Head of Service Commissioning, Prevention and Community Assets		
Relevar Membe	nt Cabinet r(s):	Cllr Sharon Thompson - Homes and Neighbourhoods Cllr Paulette Hamilton - Health and Social Care		
Relevar	nt O &S Chair(s):	Cllr Penny Holbrook – Housing and Neighbourhoods Cllr Rob Pocock – Health & Social Care		
Report	author:	Gordon Strachan, Commissioning Manager Tel No: 0121 303 6135 Email: gordon.strachan@birmingham.gov.uk		
Are specific wards affected? If yes, name(s) of ward(s):			☐ Yes	⊠ No – All wards affected
	key decision?		☐ Yes	⊠ No
	nt, add Forward Pla	ın Reference:		
Is the de	cision eligible for c	all-in?	⊠ Yes	□ No
Does the	report contain cor	fidential or exempt information?	□ Yes	⊠ No
1	Executive Summ	ary		
	•	proval to bid for a funding opport pinet Member for Homes & Neigh	•	•

- 1.2 The funding opportunity was specific to a 12 month pilot program, delivering a rapid rehousing pathway for two specific cohorts of rough sleepers within Birmingham.
- 1.3 The first cohort-entrenched rough sleepers 35-55 years old.
- 1.4 The second cohort, young people under the age of 25.
- 1.5 The bid submission (**Appendix A**) sets out Birmingham's commitment to oversee the appointment of 4 specialist navigators, via existing commissioned service providers, who will act as single points of contact for eligible service recipients, ensuring that pathway plans into sustainable housing are person centred and robustly supported.
- 1.6 Birmingham's funding application has been approved with an initial award of £185,500.
- 1.7 Further negotiations have secured an additional £25,000 in order to secure a part-time administration/co-ordinator. This allocation is specific to provision of officer time within the Adult Social Care Directorate.
- 1.8 The additional funding component has now taken the award over the £200,000 threshold-thus requiring joint Cabinet Member/Chief Officer approval to accept the offer.

2 Recommendations

2.1 Accept the funding offer of £210,500 and deliver a rapid rehousing pilot program as outlined in the Memorandum of Understanding (**Appendix B**).

3 Background

- 3.1 This funding stream supports the delivery of the National Rough Sleeper Strategy (August 2018). £100 million is available nationally for local authorities to bid. The funding is released through a staged process.
- 3.2 Previous funding streams include rough sleeper initiative funds.
- 3.3 The funding award will complement the existing rough sleeper initiatives in the city.
- 3.4 Birmingham has a significant number of entrenched rough sleepers, with a cohort of around 60 individual's regularly sleeping rough. Many of whom have multiple and complex needs.
- 3.5 Birmingham also has a small cohort of younger people under the age of 25 who are either rough sleeping on a regular basis or have a strong trajectory towards the streets.
- The younger cohort are typically drawn to the city centre in order to engage in begging activity, which in turn often funds the purchase of illicit substances, such as synthetic cannabinoids, heroin and crack cocaine. It is also reported that consumption of strong alcohol is a significant problem.
- 3.7 The Rapid Rehousing Pathway pilot program has provision for a specialist young person navigator with expertise in breaking the cycle of addiction within younger cohorts.

4 Options considered and Recommended Proposal

- 4.1 Option 1 Reject the funding and rely on existing provision to target the needs of those identified within the pilot.
- 4.2 Option 2 (preferred option) Accept the funding of £210,500 and pilot a range of bespoke interventions that will work with and complement existing service provision.

5 Consultation

5.1 Not applicable

6 Risk Management

6.1 Progress of the pilot program will be closely monitored by MHCLG and the Assistant Director, Adult Social Care Directorate.

7 Compliance Issues:

Monthly meetings with MHCLG will ensure compliance with the funding conditions as set out in the Memorandum of Understanding.

7.1 How are the recommended decisions consistent with the City Council's priorities, plans and strategies?

- Health and Well-Being Strategy 2017+
- Homeless Prevention Strategy 2017+
- Financial Inclusion Strategy 2016+

7.2 Legal Implications

- 7.2.1 There will be a requirement under the Data Protection Act 2018 to ensure that there is a data sharing protocol between parties and that there is informed consent from the beneficiaries to share their personal details.
- 7.2.2 Section 179 Housing Act 1996 places a duty on the local housing authority to provide an advisory service in respect of homelessness, to include the provision of information and advice on securing accommodation when homeless, the rights of persons who are homeless and any help that is available from the authority or others and how to access that help.

7.3 Financial Implications

7.3.1 The applicable funding award is 100% with no match fund requirements.

7.4 Procurement Implications (if required)

7.4.1 Not applicable

7.5 Human Resources Implications (if required)

- 7.5.1 Delivery of the pilot program will impinge on officer time. £25,000 has been awarded by way of mitigation.
- 7.5.1 Adult Social Care Finance Department will be required to administer the funding award.

7.6 Public Sector Equality Duty

7.6.1 Due regard to the public sector equality duty and respect for human rights will be fully observed any potential impacts that emerge during the course of the pilot program will be monitored and mitigated inherently within the process and managed via risk management processes

8 Appendices

Appendix A - Rapid Rehousing Bid Application

Appendix B – Rapid Rehousing Pathway Memorandum of Understanding

9 Background Documents

9.1 National Rough Sleeper Strategy (August 2018).

Rapid Rehousing Bid Application

What is the total amount of funding from April 2019 -	Navigator Adult	£30,000	
March 2020 requested in this application?	Navigator Adult	£30,000	
	Navigator young person	£30,000	
	Navigator young person specialist substance misuse	£30,000	
	Personal budgets	£30,000	
	Training PIE/Mental Skills Training	£7,500	
	Equipment/mobile phones contracts/overheads	£28,000	
	BCC management/admin role PT (new role specific to RRH		
	pilot)	£25,000	
	Total award	£	210,500
	Project cost	£	210,500
What geographical area does the bid cover? Please include	Birmingham Local Authority area		
the names of local authorities (LA) or combined authorities			
who are working together and including areas where			
referrals would be accepted from. Please note that all			
areas must have agreed to this bid being submitted in			
their name.			
What were your last 2 annual rough sleeping counts?	2017 – 57		
(Please break down into LAs where covering more than			
one area)	2018 - 91		
Please define the current cohort of rough sleepers	The current cohort gender profile is 74% Make and 26% Fema	le. The overall a	ge profile of
involved in the bidding area(s), including, where known, a	rough sleepers known to the authority indicated up to 2% are under the age of 25 with a		
breakdown of nationality, gender, age, support needs and	remainder (98%) over the age of 25 years. The most common support needs cover		

institutional history.

substance misuse and mental health. Of those with an institution background the most frequently identified in descending order covers ex-offenders, care leavers and ex-army. Currently we have a cohort of approximately 30 identifiable young people who are demonstrating a strong trajectory towards the streets. The number of young people rough sleeping on any given night in Birmingham is relatively low, with many of the only briefly engaging with support and accommodation services before disengaging or gravitating back to the streets.

During January and February 2019 the Salvation Army had 11 people 25 or under (the eldest being 21) stay for 1 night/over a weekend. There were 4 females and 7 males. Over the same period they accepted 20 people in that age group. An additional 9 than those mentioned above either stayed for a longer period of time or were still with the service at the end of February.

St Basils

The young person's navigator service commenced October 2019. As of the 28th February 2019 the team had received 38 referrals (8 in February) and engaged with 28 young people. 21 of the 28 were sleeping rough and 7 were at risk of rough sleeping.

Current Challenges

- No accommodation options for under 21's with **Complex needs**.
- Large percentage of young people are using Mamba and will not be accepted by accommodation providers.
- HRA process for this cohort.
- Sustaining accommodation.
- No provision for No Recourse
- 2 Rough Sleepers are based outside of the City Centre (Sheldon & Sutton Coldfield). Attempts have been made to engage with these 2 YP however due to capacity this has been limited. The HOST have also attempted to engage with

	 these individuals. Due to a large amount of incidents, staff are currently not able to lone work with a number of individuals. In addition St Basils have made over 10 referrals to Cold Weather Provision, 10 referrals to the RSI Night Shelter, 4 referrals to Salvation Army, completed 2 BCC duty discharge appeals and requested 2 accommodation pending reviews for the under 16-25 cohort.
What points of contact do you anticipate people entering/being referred into your pathway from?	The points of referral from the pathway, for support will be within the Crisis and Targeted domains of the pathway. Referrals will be received via street intervention team, from statutory services, partner organisations, YOS, Youth Hub, Police – all coordinated via the Youth Hub.
Which services do you already commission for rough sleepers as well as those at risk of rough sleeping in your area, where does this funding come from and what is the value of this funding?	Birmingham commissions 4 providers to deliver accommodation and support services for young people. Birmingham also commissions a Youth Hub. The Youth Hub is a multiagency service delivered in partnership with Birmingham City Council's homeless services and Children's services. This means young people are able to access help and advice from a variety of local providers all at the same site. These services are paid for via ASC budget and amount to a total of £4,492,786 per annum.
	The city commissions an outreach service that responds to rough sleepers of all age ranges. Services are paid for via Rough Sleeper Grant and amounts to circa £250,000 per annum. These services will be funded through ASC going forward
	The city has 2 dedicated substance misuse outreach specialists for all age groups. The City also has Rough Sleepers Initiative project in place, through which rough sleepers are engaged and supported to sustain accommodation.

	There are 2 dedicated outreach specialists for the under 25 age group. These are in part
	funded through RSI and part through the Children's Trust at a total cost of £80,000 per
	annum
	The City has a pathway for those 50+ though emergency accommodation within Sheltered
	Housing Schemes. This comes with an element of in-house outreach work. The estimated
	costs of this service is between £70,000 and £85,000 for the year 2019-2020. Beyond this
	the service will be integrated into business as usual.
	RSI will fund 2 high-need engagement outreach specialists. This service is not age specific
	however is dedicated to the core entrenched group of rough sleepers that exist. The age
	group is 25-50 is to a large extend entrenched in profile
	A nigh shelter is commissioned to provide 7 emergency bed spaces from 1 st April to
	December 2019. This service will cost circa £15,000
	The City will commission a medical nurse for on street interventions. This service will cost
	circa £60,000 for one year.
	The City commissions a rapid prescribing medic. This service will cost circa £75,000 for one
	year
	Birmingham is delivering the Housing First project with an allocated budget provision of
	circa £3 million, where some rough sleepers have already gained access to
	accommodation, taking them off the streets and providing a safe secure environment.
What local relationships and arrangements do you have	Our relationships with key stakeholders include Childrens Trust, Place Directorate, Housing
with agencies, health bodies, the police, charities and	Partnership Board Membership. Key stakeholders have a membership with Housing
other local areas and are they aware of/do they support	Partnership Board - police, probation, DWP, local charities, fire service, youth offending
your bid?	team, - and yes they support our bid. Currently commissioned services with expertise in
	substance misuse, mental health, offending, complex/multiple needs. Partnership board

are aware of our intention to bid and are fully supportive of the bid initiative and the wrap around services that will ensue.

Summarise your current and future proposed rough sleeper pathway as a whole, taking those at risk of and currently sleeping rough from the street through to long-term sustained accommodation. Detail how this builds on and complements the work already commissioned in your area and include any identified 'gaps', or weaknesses.

This bid focuses on two specific cohorts.

Firstly, 16-25 yr olds with multiple complex needs who are rough sleeping or on a Strong trajectory towards the streets. The city's current positive Youth Pathway provides a route to be followed by young people in order to again access to support and/or accommodation. However this process often has involvement from several different professionals, leaving young people to repeat the detail of their circumstances, several times. This often hinders the successful application of the pathway. The Youth Hub is part of an established pathway and the navigators will be in a position to provide the intensity of support at certain points in the pathway while providing continuity. Young people have informed us that having continuity is an essential/important factor in engaging with them. This intensive support will strengthen our current pathway, for young people rough sleeping or at risk of rough sleeping.

Secondly-predominantly white UK males age 35-50 years old who are either entrenched rough sleepers or on the cusp of leaving institutions (prison, hospital, psychiatric units) and have a strong trajectory towards the streets. Existing services are plentiful and robust for this cohort however, considerations within this bid will allow navigators to remain as the single point of contact with service recipients and ensure that robust support plans and wraparound services are readily reviewed and adapted in line with the individual's needs and aspirations.

Our Rough Sleepers Initiative, Housing First and Birmingham Children's Trust, Edge of Care projects complement each other by ensuring that all pathways provide a joined up strengths based approach to deliver the appropriate service required for each individual. The collaborative working of all these services is vital in ensuring that no individual is

	missed and all are provided support they need.
	Proof of concept-Birmingham's bid presents a two pronged approach. Firstly the strong
	focus on young people is intended to de-escalate circumstances that may lead to long-
	term entrenched rough sleeping and chaotic lifestyle. Building trusting relationships and
	offering continuity via the dedicated navigator's role goes beyond the remit of existing service provision within the city.
	The 35-50-year-old cohort will have a similar consideration, were navigators will remain
	with individuals from point of discharge from institutions or from the first step into
	accommodation from and entrenched rough sleeping. Offering continuity, single point of
	contact, plus promoting enhanced levels of trust that may otherwise be compromised as a
	result of fragmented service delivery/support.
	Existing navigator provision typically nurtures service recipients to accommodation and
	support commodities at which point, the navigator steps down.
	Birmingham's pilot will ensure that service user participants are not exposed to some of
	the inevitable inconsistencies when handovers take place. This initiative has mainly been
	informed by young people who have been very clear that inconsistency of approach, due
	to different personalities coming into their lives, having to repeat their story, issues with
	trust and attachment have all been contributing factors to placement breakdowns,
	evictions, service termination or the service user simply walking away.
How many navigators are you requesting funding for?	4 in total

Do you require funding for personalised budgets to assist your navigators in their work? If so, how much funding are you requesting? Please note that there is a limit of £500 per client per annum.

For the young person's cohort, Our discussions with Birmingham Children's Trust and providers have clearly indicated that a personal budget for young people would be highly beneficial in engaging with them to keep them off the streets and help them sustain accommodation. The budget would be used to incentivise achievement of different areas of the pathway, this may include but would not be limited to: food, clothes, money towards service charge, payment towards a deposit, travel costs to attend interviews, employment or education, monetary incentive to complete Mental Skills training. We have taken learning from previous projects - Fair Chance Project, where having access to a personal budget to support young people to accomplish their goals has seen long term results.

For the 35-50 year old cohort-the allocation of personal budgets, discretionary to the appointed navigators is deemed to be of a significant factor in incentivising clients and removing barriers to participation.

For both cohorts anticipated that 60 clients in total will benefit from the RRP pilot. We are seeking maximum £500 per recipient @ £30,000 in total.

Who would the navigators work with and how will you assign navigators to rough sleepers?

The navigators will engage with individuals who are rough sleeping or on a strong trajectory towards the streets. Navigators will work alongside the street intervention team and the recently deployed Rough Sleeping Coordinator to locate and engage young people under targeted cohort of 35/55-year-old's who are sleeping rough. This will include young people who have been accommodated in emergency beds - for one night only. Navigators work closely with the Youth Hub which will allow for services/professionals to offer a joint up approach, allowing the navigator to support the young person through the pathway. The Rapid Rehousing navigators will work alongside the HRA, RSI and Personal Advisor providing strengths based and solution focused approach. Discussions with Birmingham Children's Trust, Substance misuse service (Aquarius) and existing providers has confirmed that this is the robust wrap around approach that is required to support these vulnerable young people. A part-time Birmingham City Council coordinator will be appointed to

	oversee both the navigator workforce and caseloads/referrals.
Do you have good working relationships with health, police, job centre, probation and prison services in your local area, and are they aware that you are making this application?	Our relationships with key stakeholders include Children's Trust, Place Directorate, Housing Partnership Board (HPB) - key stakeholders have a membership with HPB - police, probation, DWP, local charities, fire service, youth offending team. These relationships have already been forged and most stakeholders have a presence or a link to the youth hub. These stakeholders are in support of our bid and acknowledge that an offer of a more intensive support package for our most vulnerable/high need young people is required, who are currently sleeping rough. The Youth Hub offers a broker/sign post service for young people to access support services and accommodation. The assigned navigator will support the young person through this journey and offer a wraparound service. Currently commissioned services with expertise in substance misuse, mental health, offending, complex/multiple needs. The Housing Partnership Board is aware of our intention to bid and is fully supportive of the bid initiative and the wrap around services that will ensue.

How would you ensure that the navigators are integrated with relevant local services, including housing, health and social care, substance misuse, mental health and community safety?	The named providers will offer the navigators to deliver this intensive support. The providers deliver existing services for young people and hold established networks with key stakeholders - BCC Place Directorate, Birmingham Childrens Trust, DWP, Aquarius/CLG (substance misuse services), Forward Thinking Birmingham (formly CAMHS), Police, probation and BCC Neighbourhood Network Schemes. The Navigators will be based within existing service provision.
Are there any resources already available locally that would support the navigators in their work?	Navigators will be trained in Psychologically Informed Environments (PIE) to enable professionals to meet emotional and psychological needs. Links to Neighbourhood Network Schemes will also help with building networks and promote self-sustainability in the long term and promote independence.
Would any of the navigators be specialists or qualified/experienced to meet specific support needs? Please detail.	The Navigators will hold relevant experience in working with young people with complex needs. Navigators will also receive training in respect of Psychologically Informed Environments. To improve clients' social inclusion and personal development, it is crucial to address both their psychological and emotional needs and those of the frontline staff who support them. Staff working in a PIE service will be provided with consistent and evidence-based approaches to working, which enables reflection and behaviour that is "just beyond common sense". Although not delivering formal therapy, following this training, support staff will be able to maintain compassionate and therapeutic-like relationships with service clients and explain what they do in terms of meeting their emotional and psychological needs.
We expect each navigator to work with no more than 20 people at a time. Please provide your best estimate for the below. Total number of rough sleepers worked with through the	Due to the complex needs of the young people sleeping rough or on a strong trajectory towards the streets, navigators will be expected to hold a caseload of no more than 8 at any one time. This is to ensure that the intensive support required to help both the younger and older cohort with their complex needs. This may include mental health,

funding period	substance misuse, involvement and criminality.
	However the navigators role will not only be to support the service recipients with their complex needs but also to address the more generic issues around independent living, obtaining and maintaining a tenancy, engagement with EET, support with applying for benefits, connecting young people to positive social networks to reduce isolation. One provider confirmed the following — Based on your database over the past 2 fiscal year we have had 49 people register for rehousing with us that have been sofa surfing / staying with friends representing 7% of our total referrals received processed between April 2017 to present. When we look into the age ranges of those 49 people recorded, 33 of them fall within age range 16 to 25 years old representing 67% of those recorded as sofa surfing / staying with friends category. — this clearly identifies the need for engagement with these young people before they find themselves on the streets sleeping rough — this falls within the prevention domain of the pathway and requires the expertise, collaborative working and joined up approach from all stakeholders to ensure young people who are on a trajectory towards the streets are supported before crisis.
How would you recruit suitable navigator staff? How quickly will you be able to do so? Please detail the planned route to recruitment.	The recruitment of navigators will be completed by each of the four providers who've expressed an interest in supporting this bid and deploying specialist young person navigators. St Basils, Trident Reach, Birmingham YMCA and the Accord group have all advised that they would be in a position to immediately appoint to the navigator position within existing staff and resources and backfill accordingly. As a result of a reduced funding award to the original bid-Trident Reach have agreed to step back from the young persons initiative and focus on the rapid provision of staff

allocation the older cohort.

Rapid Rehousing Pathway: Memorandum of Understanding <u>Birmingham</u>

Agreed: 03/06/2019

Signatories

SIGNED for and on behalf of	SIGNED fo	SIGNED for and on behalf of		
The Secretary of State for the Ministry of Housing, Communities and Local Government	of Birminghar	n		
Name	Name	Louise Colette		
Position	Position	Assistant Director Commissioning		
Signature	Signature			
Date	 Date	03/06/2019		

1. Purpose of the Memorandum of Understanding

- 1. This Memorandum of Understanding has been drafted to set out the principles and practices that will apply to the working relationship between MHCLG and Birmingham with regard to delivering a Rapid Rehousing Pathway.
- 2. The Memorandum of Understanding sets out the monitoring arrangements and responsibilities, accountability, governance structures and financial arrangements of the project.
- 3. This memorandum guides future relationships and is subject to review where appropriate to ensure that it continues to reflect activity on the ground.
- 4. While this document is not a legal or binding agreement, all parties are committed to honoring it. The agreement will need to be updated to take account of any possible future changes in the wider relationship between the parties involved.
- 5. The document outlines the actions which are necessary to provide Government and local partners with assurance that decisions over funding are proper, transparent, and that they deliver value for money. In performing their respective role, the parties will continue to ensure that they act in a manner that is lawful, transparent, evidence based, consistent and proportionate.

2. Funding Composition and Payment Mechanism

- 6. Funding for this project will be provided by MHCLG directly to Birmingham via a Section 31 Grant Determination.
- 7. Total funding for the financial year 2019/20 is £210,500.00, to be paid in 2019. Total funding is comprised of £0.00 capital funding and £210,500.00 revenue.
- 8. This allocation will be split into two payments, both to be paid in 2019. The first tranche will be confirmed immediately upon signature of this MoU and paid as soon as possible afterwards.
- 9. The second tranche will be paid in November, and is dependent on achieving a RAG rating of green or amber/green from MHCLG. This RAG rating will be based on:
 - 9.1. Whether the agreed actions upon which the first payment was made have been completed. The agreed actions will be covered in the delivery plan.
 - 9.2. Whether MHCLG is confident that each element of the Rapid Rehousing Pathway that you are funded to deliver meets and will continue to meet the original policy intent as detailed in the sections below and in the published prospectus.
- 10. If approved, the second tranche of funding would be confirmed in November 2019 and paid as quickly as possible after confirmation.
- 11. This funding is for the sole purpose of delivering a Rapid Rehousing Pathway in Birmingham and the areas associated with the submitted bid.
- 12. It is Birmingham's responsibility to provide assurance to their MHCLG account manager that funding is accounted for and is only applied to pilot-based activity.

3. Governance, Monitoring and Reporting

Governance

- 13. MHCLG's Principal Accounting Officer is accountable to Ministers and Parliament and the Department will therefore require Birmingham to provide performance reporting of projects funded through the programme referred to in this MOU.
- 14. In MHCLG the funding programmes set out in this MOU will be managed at a strategic level by the Rough Sleeping Initiative or Homelessness Advice and Support Team adviser allocated to Birmingham.
- 15. For Birmingham the rough sleeping coordinator will have oversight of the programmes listed in this MOU.
- 16. Where Birmingham identifies significant risks or issues of financial or delivery under-performance those must be escalated to the Head of Homelessness and Rough Sleeping Delivery in MHCLG for resolution.
- 17. Birmingham and MHCLG will hold monthly monitoring meetings to discuss progress and performance across the programme in this MOU.

Monitoring and Reporting

- 18. Birmingham will appoint an account manager who will be responsible for providing a monthly monitoring and performance report covering the following areas at the end of each month:
 - A summary of progress made on each funded intervention in this MOU.
 - Financial performance.
 - High level outputs for each funded intervention.
- 19. Birmingham and MHCLG, during the delivery of the Rapid Rehousing Pathway, will conduct an evaluation (detail to be agreed) to inform transformation and enable learning to be shared elsewhere. Birmingham will supply data and participate in this evaluation.

4. Navigators

- 20. To satisfy the requirements of MHCLG Birmingham must:
 - Make navigator workers part of the Rapid Rehousing Pathway to have a positive impact on rough sleeping numbers and on the entire pathway.
 - Take advantage of local relationships to ensure the rapid recruitment/commissioning of 3 navigator workers and 1 specialist substance misuse navigator.
 - Ensure that navigators are supporting rough sleepers from their first contact with services giving a continued single point of contact and support through the pathway system to settled accommodation.
 - Ensure that navigators are supporting the individual in their recovery to find employment, undertake training, develop budgeting skills, cultivate positive social circles and be better equipped to maintain their accommodation and independence and avoid returning to the street.
 - Understand local cohorts who could benefit from additional support.
 - Ensure that their navigator has the support of key local stakeholders and be embedded in a multidisciplinary team who will support and help to co-ordinate their tailored and targeted work
 - o Ensure that local services engage with navigators to drive system change.
 - Ensure that navigators are deploying tools, such as personalised budgets, to support delivery.

5. Data Protection

- 21.MHCLG and Birmingham will co-operate with one another to enable each party to fulfil its statutory obligations under the General Data Protection Regulation (EU) (2016/679) as amended, superseded or replaced from time to time.
- 22. Nothing in this MoU is intended to, or shall be deemed to, establish any partnership or joint venture between the parties, constitute either party as the agent of the other party, nor authorise either of the parties to make or enter into any commitments for or on behalf of the other party.

6. Delivery Plan [LA to insert word.doc version]

Rapid Rehousing Pathway Delivery Plan Local authority: Birmingham City Council				
Outputs/expected milestones	Revenue costs	Capital costs	Delivery date (if applicable)	Comments as deemed necessary by LA.
Navigator x2(adult)	£60,000	0	28 th June 2018	
Navigator x1 (young people)	£30,000	0	28 th June 2018	
Specialist substance misuse navigator x1 (young people)	£30,000	0	28 th June 2018	
Personal budgets	£30,000	0		Up to £500 per service recipient
Training costs	£7500	0		Includes 3day intensive training (PIE) /mental skills training for younger cohort
Equipment/overheads	£28,000	0		
BCC P/T management/coordinator/admin role	£25,000	0	10 th June 2018	This is a new role specific to this pilot project-post holder will work closely with RS coordinator.

Total cost: £210,500

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