BIRMINGHAM CITY COUNCIL

COMMONWEALTH GAMES, CULTURE AND PHYSICAL ACTIVITY OVERVIEW AND SCRUTINY COMMITTEE

WEDNESDAY, 16 MARCH 2022 AT 10:00 HOURS
IN COMMITTEE ROOM C, MARGARET STREET, COUNCIL HOUSE
EXTENSION, [VENUE ADDRESS]

AGENDA

1 NOTICE OF RECORDING/WEBCAST

The Chair to advise/meeting to note that this meeting will be webcast for live or subsequent broadcast via the Council's meeting You Tube site (www.youtube.com/channel/UCT2kT7ZRPFCXq6_5dnVnYlw) and that members of the press/public may record and take photographs except where there are confidential or exempt items.

2 **APOLOGIES**

To receive any apologies.

3 **DECLARATIONS OF INTERESTS**

Members are reminded that they must declare all relevant pecuniary and non pecuniary interests arising from any business to be discussed at this meeting. If a disclosable pecuniary interest is declared a Member must not speak or take part in that agenda item. Any declarations will be recorded in the minutes of the meeting.

4 ACTION NOTES

<u>3 - 10</u>

To agree the action notes of the formal meeting held on the 9th February 2022.

5 **COMMONWEALTH GAMES UPDATE**

Cllr Ian Ward, Leader, and Craig Cooper, CWG Programme Director in attendance.

6 **WORK PROGRAMME**

<u> 25 - 34</u>

For discussion.

7 DATE AND TIME OF NEXT MEETING

6 April, 2022 at 1330 hours.

8 REQUEST(S) FOR CALL IN/COUNCILLOR CALL FOR ACTION/PETITIONS RECEIVED (IF ANY)

To consider any request for call in/councillor call for action/petitions (if received).

9 OTHER URGENT BUSINESS

To consider any items of business by reason of special circumstances (to be specified) that in the opinion of the Chair are matters of urgency.

10 **AUTHORITY TO CHAIR AND OFFICERS**

Chair to move:-

'In an urgent situation between meetings, the Chair jointly with the relevant Chief Officer has authority to act on behalf of the Committee'.

BIRMINGHAM CITY COUNCIL

O&S COMMITTEE – PUBLIC MEETING

1330 hours on Wednesday, 9 February 2022, Committee Room C, Margaret Street, Council House Extension

Action Notes

Present:

Councillor Mariam Khan (Chair)

Councillors: Gurdial Singh Atwal, Mohammed Azim, Morriam Jan, John Lines, Yvonne Mosquito, Ron Storer, and Martin Straker Welds

Also Present:

Graeme Betts, Director for Adults Social Care & Legacy Lead, Birmingham City Council (BCC) (on-line)

James Grinstead, Birmingham 2022 Organising Committee (OC) (on-line)

Lydia Harrington, Creative City Grants Manager, Birmingham 2022 OC (on-line)

Kwabena Osayande, Cohesion and Equalities Service Manager, BCC (on-line)

Cat Orchard, Head of Community Partnerships, BCC (on-line)

Ceri Saunders, Acting Group Overview & Scrutiny Manager

Amanda Simcox, Scrutiny Officer

Adam Stokes, Birmingham 2022 OC (on-line)

1. NOTICE OF RECORDING/WEBCAST

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(www.youtube.com/channel/UCT2kT7ZRPFCXq6_5dnVnYlw) and that members of the press/public may record and take photographs except where there are confidential or exempt items.

2. APOLOGIES

None.

3. DECLARATIONS OF INTERESTS

None.

4. ACTION NOTES

(See documents Nos. 1-5)

RESOLVED:

The action notes of the formal meeting held on the 15th September 2021 were agreed, and the action notes of the informal meetings held on the 6th October 2021, 3rd November 2021, 8th December 2021 and 12th January 2022 were noted.

5. COMMONWEALTH GAMES LEGACY

(See document No. 6 & 7)

Graeme Betts, Director for Adults Social Care and Legacy Lead informed Members that he was delighted to have been asked to play a role in developing the legacy from the Games by the Chief Executive. This is a fantastic opportunity to not only host a successful Games but to build the legacy for generations to come. From his experience of the Olympics in 2012, when he worked in Newham in London, he is aware that legacy benefits are achieved in different ways, such as improved infrastructure, culture and economic benefits. It is crucial to have questions at the forefront of our minds, such as "how can we use this opportunity to improve outcomes for citizens, how can we increase engagement, and how can we use the Games as an accelerant to sustainable improvements?"

The Director then gave the presentation and explained that the programme is addressing the challenge that this is a Games for everyone, with the plan on the page providing a lot of detail and setting out the connectivity with our priorities and those of our partners. A second cross-partner legacy plan is due in June 2022 and the Council's post Games report is due in Spring 2023.

Cat Orchard, Head of Community Partnerships, provided details of the Council's £6m Community Fund. The cabinet paper set out the eight key points and principles, and the split of this £6m fund is:

- £2m for Creative City Grants.
- £2m Celebrating Communities, which is the ward funding programme.

- £1m to support physical activity initiatives.
- £500,000 to support stronger communities' programmes.
- £500,000 to support learning and youth engagement.

Creative City Grants Programme

Lydia Harrington, Creative City Grants Manager, gave the presentation which included the programme aims, details of the media coverage, including social media and a targeted outdoor advertising campaign, a series of sessions to provide information, advice and guidance, and the grants process.

There are 108 successful applications which will result in 108 projects being part of the Birmingham 2022 festival. The next steps include identifying gaps and opportunities, so more residents are engaged.

During the discussion and in response to queries raised by Members, the main points included:

- Members can contact Cat Orchard regarding specific projects that community organisations have approached them about, and opportunities for organisations to get involved via the £6m Community Fund can be discussed off-line.
- The legacy will be monitored and evaluated by the Council and the OC, and there is an integrated legacy programme. Legacy is at the heart of what they are doing in relation to the Creative City Fund. They have specific evaluation suppliers as part of their team to evaluate the festival and the stakeholder programme. It is hoped that there will be a number of spotlight stories so they will have qualitive and quantitative data.
- There is a plan to bring all of the work undertaken back to be part of a festival next year and building capacity for this will be part of the legacy.
- Members to contact Cat Orchard or Alison Roberts if they are aware of activities by other organisations, including faith organisations, that have not accessed funding via the Council or OC so these can be captured.
- Whether there are opportunities for young people who are interested in music production and who would not normally apply for grants was queried, and Members were informed that they have tried to reach everyone.
- Officers are really looking forward to providing the details of the successful projects on 28 February 2022.

Bring the Power Youth Programme (bringing Children and Young People aged 5 – 25 closer to Birmingham 2022)

Adam Stokes and James Grinstead, Birmingham 2022 OC, gave the presentation. The programme went live on-line on the 19th January 2022, and this had to be done virtually due to Covid. A short video that was used to promote the programme was

played and the design for the programme has been youth led. Early successes include 78 young people being part of the launch of the Queen's Baton Relay at Buckingham Palace. Work includes running more school festival days, amplifying athlete visits to schools, and on the 7th March 2022 they are running a headteacher conference.

Details of the Common Ground Grant, whereby £80,000 has been allocated, enabling every secondary school to apply for a grant of £1,000 to participate in the project, was provided. The event at The Lighthouse will take place on the 24th February 2022 and details of what will be happening with the Youth Services was highlighted, and this includes the six weeks intensive Commonwealth Games themed activities. The Youth City Board Panel has very much shaped the programme.

During the discussion and in response to queries raised by Members, the main points included:

- They are working very closely with all schools including alternative provision, such as the Pupil Referral Unit (PRU), and the Virtual School for Children in Care, and they are exploring opportunities with these in relation to the Common Ground Grant.
- They are also working with the Children's Trust who are keen to link in with the programmes for children and young people known to the Trust.
- The Children's Trust have also accessed funding granted through the Commonwealth Games. This will result in a bespoke series of activities across the summer called Unlocking the Games, and this is being delivered in conjunction with colleagues at the OC.
- Cllr Jan will contact the officers regarding them linking in with St John's Church who work with young people in the Perry Barr ward.
- Mental health and wellbeing are at the forefront and they are working with a local boxing organisation to deliver workshops on mental wellbeing.
- The Chair will e-mail her questions to Adam Stokes and James Grinstead as they needed to attend another meeting.

Celebrating Communities

Cat Orchard, Head of Community Partnerships, gave the presentation and highlighted that round two for Celebrating Communities funding should be completed by the end of March 2022.

During the discussion and in response to queries raised by Members, the main points included:

- The communication and engagement channels provided in the presentation was not an exhaustive list and there were others including faith networks.
- Different ward members have had different experiences of this, and it was questioned whether Members could feed back into the evaluation process.

Cat Orchard highlighted that it is a learning process and they are aware that there has been an inconsistent approach across the city and the roll out of round two should be smoother. A full process evaluation will be done at the end of this.

- More information and clarity were requested, especially in relation to Members' responsibilities. Members were informed that their responsibilities are to champion the fact that the fund was there and to encourage local organisations to apply. Cat Orchard will check whether there are new processes in place regarding the second phase of the Celebrating Communities funding.
- Members asked whether the communication could be improved with the
 organisations tasked with facilitating the funding, and asked if they could be
 provided with more details about the projects in advance of the meeting, and
 also details of those that were not successful in getting to that stage, so they
 were at least aware of who has applied.

Physical Activity Funding

Cat Orchard, Head of Community Partnerships, gave the presentation and details included the commissioning of The Active Wellbeing Society (TAWS) to deliver 70 active streets across Birmingham. The City of Nature is going to Cabinet next week, and if agreed will be funding a pilot that will be focusing on five parks in the city initially.

During the discussion and in response to queries raised by Members, the main points included:

- The 70 Active Streets have not been decided yet and Cat Orchard will provide details as to how Members can nominate streets.
- Whether Celebrating Communities funding could be used to cover the cost of closing the road, or whether the fee would be waived was queried and Cat Orchard will come back on this.

Stronger Communities Grants Programme

Kwabena Osayande, Cohesion and Equalities Service Manager, gave the presentation and it was highlighted that they have secured BVSC as the lead anchor organisation to oversee the distribution of £500k, and they have a Community Investment Framework for inclusive commissioning. A brief summary of the Programme was given, and this includes inspiring future leaders.

During the discussion and in response to queries raised by Members, the main points included:

 The emphasis of the Peace Garden should not be lost as this was built on the ruins of one of our churches to commemorate and remember those that lost their lives in the second world war. Members were assured that the focus of the commemoration will not be lost, and this has been raised by the Armed Forces covenant group.

- Details of the 20 miles of heritage trails covering the city, taking in sites of interest in each of the 10 localities in the city, will be provided.
- The information on the Getting Communities Talking slide, and the activities which involve 250 women was welcomed.

The Chair thanked everyone who had attended the meeting for their presentations and answering Members' questions.

RESOLVED:

The update was noted, and the summary of actions are:

- Members to contact Cat Orchard or Alison Roberts if they are aware of
 activities by other organisations, including faith organisations that have not
 accessed funding via the Council or OC so these can be captured.
- Cllr Jan will contact the officers regarding them linking in with St John's Church who work with young people in the Perry Barr ward.
- The Chair will e-mail her questions to Adam Stokes and James Grinstead as they needed to attend another meeting.
- Cat Orchard:
 - To check whether there are new processes in place regarding the second phase of the Celebrating Communities Fund.
 - To provide details as to how Members can nominate streets as part of the 70 Active Streets.
 - To ascertain whether Celebrating Communities funding could be used to cover the cost of closing the road, or whether the fee would be waived.
- Kwabena Osayande to provide details of the 20 miles of heritage trails covering the city, taking in sites of interest in each of the 10 localities in the city.

6. WORK PROGRAMME

(See document No. 8)

The Chair informed Members that the Leader and the Games Programme Director will be attending the 16th March 2022 meeting at 10am, and Members will then visit the Council House.

7.	DATE	AND	TIMF	OF NF	XT M	IEETING
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The Chair advised Members that the next committee meeting is at 10am on the 16th March 2022.

8. REQUEST(S) FOR CALL IN/COUNCILLIR CALL FOR ACTION/PETITIONS RECEIVED (IF ANY)

None.

9. OTHER URGENT BUSINESS

None.

10. AUTHORITY TO CHAIR AND OFFICERS

RESOLVED:

In an urgent situation between meetings, the Chair jointly with the relevant Chief Officer has authority to act on behalf of the Committee.

The meeting ended at 15.45 hours.

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Commonwealth Games Programme
READY, GET SET, GO
for a BOLD Games & Legacy

March 2022







READY, GET SET to BE BOLD hosts



How far we've come together



A Games for everyone



Visitors & spectators









GO for a Bold legacy

We want a city that supports and celebrates what makes us different. An inclusive and united city.

We want a clean and green city.

We want people to see us, hear us, come and visit and experience this great city with us. We want to put this city on the map.

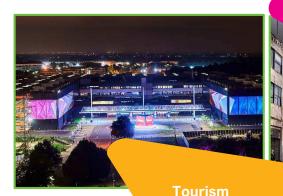
OUR PROMISE TO YOU

- Boost investment in Birmingham, creating thousands of jobs and become a world-leader in hosting international events
- Engage every child and young person in the Games, including all 400+ schools in the city
- uild programmes and community projects to kickstart an accessible fitness and wellbeing boom
- pen our city to the world and connect our communities for and after the Games
- aunch an era of green growth through high-quality sports facilities, thousands of new sustainable homes and green transport links to become a carbon neutural city by 2030
- eliver our promise to the city and become a leading local authority with bold ambitions





Boost investment in Birmingham, creating thousands of jobs and become a world-leader in hosting international events







Engage every child and young person in the Games, including all 400+ schools in the city

Bring the Power programme

Connecting the Commonwealth

Opportunities for all schools



Build programmes and community projects to kickstart an accessible fitness and wellbeing boom











Open our city to the world and connect our communities for and after the Games







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strategy



Launch an era of green growth through high-quality sports facilities, thousands of new sustainable homes and green transport links to become a carbon neutral city by 2030









Deliver our promise to the city and become a leading local authority with bold ambitions

Golden decade

Proud staff





















Commonwealth Games, Culture & Physical Activity O&S Committee: Work Programme 2021/22

Chair: Cllr Mariam Khan

Deputy Chair: Cllr Gurdial Singh Atwal

Committee Members: Cllrs: Mohammed Azim, Morriam Jan, John Lines, Yvonne Mosquito, Ron Storer

and Martin Straker Welds

Officer Support: Acting Group O&S Manager: Ceri Saunders (303 2786)

Scrutiny Officer: Amanda Simcox: (675 8444) Committee Manager: Louisa Nisbett (303 9844)

1 Terms of Reference

1.1 'To fulfil the functions of an Overview and Scrutiny Committee as they relate to any policies, services and activities concerning the Commonwealth Games; arts and culture; libraries and museums; sport; events and physical activity'.

2 Members Proud Host City Forum

- 2.1 Elected Members are also invited to attend the Members Proud Host City Forum. This is an informal group meeting open to all Elected Members. Guest speakers from across Commonwealth Games (CWG) partnership are invited, alongside officers from the council. Dates and topics:
 - 20 May 2021 at 17:30 18:30. Topic: CWG volunteering. Andrew Newman, Laura Easton and Lee Marsham from the Organising Committee (OC) were guest speakers.
 - 24 June 2021 at 17:45 18:30. Topic: CWG tickets. Elizabeth Howells, from the OC was the guest speaker.
 - 15 July 2021 at 17:30 18:30. Topics: Birmingham 2022 update (Lee Marsham, OC), Creative City Grants (Lydia Harrington, OC), and Perry Barr Regeneration (Rebecca Farr, BCC).
 - 23 Sep 2021 at 17:30 18.30. Topics: Birmingham 2022 updates (Lee Marsham, OC), and West Midlands Police community engagement (Donna Jones and Helen Thompson West Midlands Police).
 - 21 Oct 2021 at 17:30 18.30. Topics: Queen's Baton Relay (Rose Jackson, Birmingham 2022), Birmingham 2022 'Look Book' (Dan Tomlinson, Birmingham City Council).



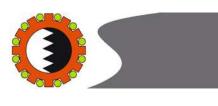
3 Meeting Schedule

3.1 Below is the list of committee dates and items. However, Members may want to use some of these dates for other things, such as visits and informal briefings etc.

Date & Time (1.30pm)	Items	Officers / Attendees
8 June 2021 @12.30 Informal Meeting	Commonwealth Games: Safety, Resilience and Health Protection Workshop	Jonathan Tew, CWG Legacy Lead & Assistant Chief Executive; Waqar Ahmed, AD, Community Safety and Resilience; Michael Enderby, Head of Resilience; Dr Mary Orhewere, AD, Environmental PH and Health Protection & Janet Bradley on behalf of Mark Croxford, Head of Environmental Health
	Future Work Programme Discussion	
28 July 2021 @ 2.30pm, On-line Report Deadline: 5 July 2021	CWG: City Operations Directorate Building the stadium and involved in City Readiness for matters such as parks Above and beyond core games deliverables: What is the City Operations Directorate doing to exploit the opportunity presented by the CWG What is Street Scene doing to exploit the opportunity presented by the CWG What are Regulations and Enforcement doing to exploit the opportunity presented by the CWG	Rob James, Managing Director, City Operations Directorate, Paul Lankester, AD, Regulation and Enforcement, Chris Jordan, AD, Neighbourhoods, Kevin Hicks, AD, Highways and Infrastructure, and Darren Share, AD, Street Scene



Date & Time (1.30pm)	Items Officers / Attendees	
	CWG: City Housing Directorate What is the Housing Directorate doing to exploit the opportunity presented by the CWG	John Jamieson, Head of Service for Housing Management, Mumtaz Mohammed, Programme Manager, Inclusive Growth, Marcia Bell, Service Manager, Housing Temporary Accommodation, and Guy Chaundy, Housing Modernisation & Partnership Manager
	CWG: Human Resources Department Above and beyond core games deliverables: What if anything is HR doing to exploit the opportunity presented by the CWG.	Amarjit Sahota, Culture Change Manager, Human Resources
15 September 2021 at the BMI Report Deadline: 6 Sep 2021	CWG: Adult Social Care Directorate Involved in Legacy? Above and beyond core games deliverables: • What if anything is Adult Social Care doing and/or commissioning to exploit the opportunity presented by the CWG	Maria Gavin, AD, Quality and Improvement, Adult Social Care (Donna Nock PA)
	CWG: Children's TrustOpportunities for Children in Care and Care Leavers	Jake Shaw, Head of Service, Rights and Participation and Corporate Parenting and Alex Hillman, Corporate Parenting and Partnerships Coordinator



Date & Time (1.30pm)	Items	Officers / Attendees
6 October 2021 On-line Report Deadline: 27 Sep 2021 Above and beyond core games deliverables: What is Education and Skills doing to exploit the opportunities presented by the CWG What if anything is Education and Skills looking to do with Birmingham Schools related to the CWG What if anything is Education and Skills		Kevin Crompton, Interim Director, Education and Skills
	 doing with relation to the Virtual School and Commonwealth Games What if anything is Education and Skills doing with relation to SEND and the CWG What if anything is Education and Skills looking to do with Early Years and the CWG What if anything is Education and Skills looking to do with employability and the CWG 	



Date & Time (1.30pm)	Items	Officers / Attendees
	 CWG: Inclusive Growth Directorate Involved in City Readiness Matters such as transport, public realm, still building the PBRS Above and beyond core games deliverables: What is the Inclusive Growth Directorate doing to exploit the opportunity presented by the CWG What is the Planning department doing to exploit the opportunity presented by the CWG What is Transport and Connectivity doing to exploit the opportunity presented by the CWG What is Highways and Infrastructure doing to exploit the opportunity presented by the CWG What is Housing and Planning doing to exploit the opportunity presented by the CWG 	Ian MacLeod, Acting Director (Louise O'Neill, Business Support Manager) and Rebecca Farr, Development Planning Manager – North & West Birmingham Inclusive Growth
22 October 2021	A joint visit to the Alexander Stadium	Cllr Mariam Khan and Cllr Gurdial Singh Atwal attended
3 November 2021 at 12.00	A visit the Organising Committee's volunteer selection centre, based at the Library of Birmingham	Cllr Mariam Khan attended



Date & Time (1.30pm)	Items	Officers / Attendees
3 November 2021 On-line Report Deadline: 25 Oct 2021	CWG: Council Management Directorate HR (Darren Hockaday), Digital & Customer Services (Peter Bishop), Legal & Democratic (Suzanne Dodd), Finance (Sara Pitt), Audit (Sarah Dunlavey) Development & Commercial (Alison Jarrett), and Steve Sandercock) Procurement Looking after games finances, legal and procurement matters, and council governance matters Above and beyond core games deliverables: What is the Finance and Governance doing to exploit the opportunity presented by the CWG What is Commercial doing to exploit the opportunity presented by the CWG	Becky Hellard, Director of Council Management Directorate; (Manjit Sabbharwal PA), Alison Jarrett, AD, Development & Commercial; Sara Pitt, AD, Finance and Governance; Connie Price, Head of Service, Finance and Governance; Amarjit Sahota, Culture Change Manager, HR; Satinder Sahota, Assistant City Solicitor; Craig Scriven, AD, Organisational Development; Sushil Thobhani, HOS, Finance and Governance; and Sharan Varaitch, Culture Change Officer
	CWG: Digital and Customer Services, Council Management Directorate Assisting the Programme with IT systems. Above and beyond core games deliverables: What is the Digital and Customer Services Directorate doing to exploit the opportunity presented by the CWG What is the IT department doing to exploit the opportunity presented by the CWG What is Revenue and Benefits doing to exploit the opportunity presented by the CWG What is Customer Services doing to exploit the opportunity presented by the CWG	Cllr Brigid Jones, Deputy Leader and Dr Peter Bishop, Director for Digital & Customer Services (Freya Lane PA)
	CWG: Regulation and Enforcement, City Operations Directorate	Paul Lankester, Interim AD, Regulation & Enforcement



Date & Time (1.30pm)	Items	Officers / Attendees	
		City Operations Directorate (Kerry Timbrell, PA)	
8 December 2021 – On-line Report Deadline: 29 Nov 201	CWG: Street Scene	Rob James, Managing Director, City Operations Directorate and Darren Share, AD, Street Scene	
12 January 2022 – On-line This is the overarching campaign that will ensure the city and region can continue to function and thrive in the lead up to, and during, the Birmingham 2022 Commonwealth Games.		Rachel Dixon, Programme Engagement Deputy Lead and Sarah Boundy, Engagement Lead - Birmingham 2022 Commonwealth Games, BCC	
	Workshop for the Queen's Baton Relay	Robyn Beebe, QBR Lead - Birmingham 2022 Commonwealth Games and Olivia McLean City Readiness - Operations Advisor, CWG 2022	
9 February 2022 Committee Room C, Margaret Street Report Deadline: 31 Jan 2022	Creative City Grants Programme – Lydia Harrington, Creative City Grants Manager, Birmingham 2022 OC Bring the Power Youth Programme – Adam Stokes and James Grinstead, Birmingham 2022 OC Stronger Communities Grants Programme – Kwabena Osayande, Cohesion and Equalities Service Manager, BCC Celebrating Communities – Cat Orchard, Head of Community Partnerships, BCC Physical Activity – Cat Orchard, Head of Community Partnerships, BCC	Graeme Betts, Director for Adults Social Care & Legacy Lead	



Date & Time (1.30pm)	Items	Officers / Attendees
16 March 2022 Committee Room C,	10.00 – 12.00: Commonwealth Games Update	Cllr Ian Ward, Leader, and Craig Cooper, CWG Programme Director
Margaret Street Report Deadline: 7 Mar 2022	12.15 – 13.15: A visit to the Council House so Members can see the progress and the arrangements for the Commonwealth Games	Philip Andrews, Head of Operational Property Management, Leigh Remington, Project Lead for Acivico, Martin Painter, Council House Manager, and Andrew Slattery, Programme and Change Mgr, CWG 2022
6 April 2022 Report Deadline: 28 Mar 2022	tbc	tbc

4 Other Meetings

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None scheduled

Petitions

None scheduled

Councillor Call for Action requests

None scheduled

It is suggested that the Committee approves Wednesday at 1.30pm as a suitable day and time each week for any additional meetings required to consider 'requests for call in' which may be lodged in respect of Executive decisions.

5 Report(s) to City Council

5.1 Community Engagement in CWG was put on hold due to Covid and instead an end of year report on the work of the Committee regarding the Commonwealth Games 2022 will be presented to City Council in March 2022.



6 Forward Plan for Cabinet Decisions

The following decisions, extracted from the Cabinet Office Forward Plan of Decisions, are likely to be relevant to the Commonwealth Games, Culture and Physical Activity O&S Committee's remit.

ID Number	Title	Proposed Date of Decision	Date of Decision
•	Perry Barr Regeneration Scheme – Full Business Case Update	27 Jul 21	27 Jul 21
008869/2021	Creating a City of Nature for Birmingham	07 Sep 21	
009408/2022	25 Year City of Nature Delivery Framework	08 Feb 22	08 Feb 22
	Permission to apply for funding to the DCMS Museum Estate and Development Fund	07 Sep 21	07 Sep 21
005730/2018	Sport and Leisure Transformation - Wellbeing Service	28 Jun 22	
009020/2021	Major Sporting Events Strategy 2022-2032	1	27 Jul 21
009673/2022	Museums Services Contract and Lease 2022-26	08 Feb 22	08 Feb 22
009674/2022	Commissioning of Cultural Activities 2022-23	08 Feb 22	08 Feb 22
009900/2022	Safety Works to Parks Pools	26 Apr 22	