

Birmingham City Council

Health, Adult and Social Care Overview and Scrutiny Committee

Date 19th September 2023



Subject: Draft Birmingham and Solihull Enabling Primary Care Strategy

Report of: Anna Hammond, Director of GP Provider Support
Dr Sunando Ghosh, Chair General Partnership Board

Report author: Paul Sherriff, Chief Officer Partnerships Integration
Ravy Gabrria-Nivas, Head of Operations

1 Purpose

The Birmingham and Solihull General Practice Partnership Board (Strategic Advisory Board to NHS Birmingham and Solihull Integrated Care System) is currently asking all key stakeholders for their views on the draft Enabling Primary Care strategy, which sets out the shared vision for the future of the sector.

Background

National and Local Context for Change

Within the last year, there have been major policy drivers to inform change within primary care. The Fuller Stocktake Report establishes a new vision for primary care, and the Hewitt Review supports these recommendations with a focus on system-wide enablement.

Relatedly, the national recovery plans for both primary care access, and urgent and emergency care (UEC) services have driven the way we have structured our ICS operating framework. NHS England and supporting policy has emphasised the importance of joined-up delivery plans across the ICS to drive recovery and resilience across the system, so that any planned changes in secondary care must interface seamlessly with primary care.

Central to the ICS's agenda is the development of partnerships that support innovation and accelerate change. The main vehicle for delivering this transformation is system working and the development of BSoL's provider collaborative programmes. The primary care strategy aims to provide the foundation for primary care collaboration, and therefore scalable planning, delivery and management whilst ensuring direction-setting remains local.

Development of the BSol Enabling Primary Care Strategy

The draft strategy reflects extensive sector engagement and community listening events. Key themes have been identified as the case for transformation as set out below:

- **Meeting demand and integrating care** - A fragmented sector experiencing unprecedented demand must collaborate and integrate to address the factors and pressures that are driving demand pressures.
- **Embedding and allocating resource** - General practice wants to be embedded into the system as an equal provider partner that can influence policy development, inform service change and strategic investment decisions.
- **Leading change and supporting delivery** - Primary care leaders need capacity, opportunities to build capability and a coherent central support offer to deliver effectively.

The sector's biggest challenge, through a range of factors, is meeting increasing demand, whilst attempting to retain a focus on prevention and maintaining continuity of care.

In tackling increasing demand, improving access is not solely an issue for primary care. We have therefore set out the importance of system collaboration at locality and neighbourhood levels with community, secondary care and VCFSE partners.

Measuring success

To date, we have measured used a range key performance indicators (KPIs) as interim metrics. Going forwards, however, we will define a new set of meaningful outcome measures that allow us to evaluate this strategy's success.

Engagement

Engagement with, the sector's strategy is now reaching the final stages of its development. Further system and sector engagement is required to ensure the strategy is clear, is relevant and is reflective of the sector's ambitions and the system's commitments to transformation the way primary care works.

2 Recommendations

For engagement for the HASC on the key themes as set out within draft BSol Enabling Primary Care Strategy.

3 Any Finance Implications

N/A

4 Any Legal and Financial Implications

N/A

5 Any Equalities Implications

An Equality Impact Assessment is currently being undertaken and will inform the final strategy.

6 Appendices

- Appendix 1 - Summary Enabling Primary Care - A strategy for enabling primary care across BSOL ICB.
- Appendix 2 - Enabling Primary Care - A strategy for enabling primary care across BSOL ICB.