

# Our new approach: now and for the future



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July 2015

#### Our purpose and role

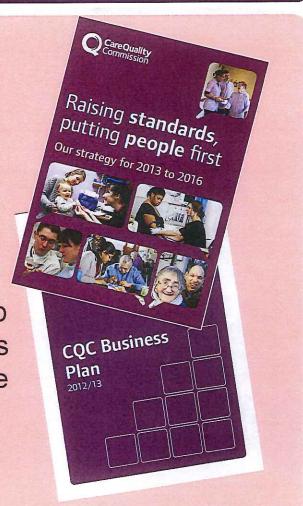


#### Our purpose

We make sure health and social care services provide people with safe, effective, compassionate, high-quality care and we encourage care services to improve

#### Our role

We monitor, inspect and regulate services to make sure they meet fundamental standards of quality and safety and we publish what we find, including performance ratings to help people choose care



#### The Mum Test



Is it effective?

Is it responsive to people's needs?

weillee?



Is it safe?

Sileanie?

Is it good enough for my Mum?

#### Delivering on priorities (1)



A New Start June 2013 Adult Social
Care
Services
signposting
document
Oct 2013

New ASC directorate April 2014

Wave inspections

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ASC co-production groups/ task and finish groups/ roundtable groups

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Public steering groups/focus groups

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Provider and public online communities

ASC provider handbook consultations April to June 2014

#### Delivering on priorities (2)



KLOES & Ratings published September 2014 New approach inspections rolled out October 2014

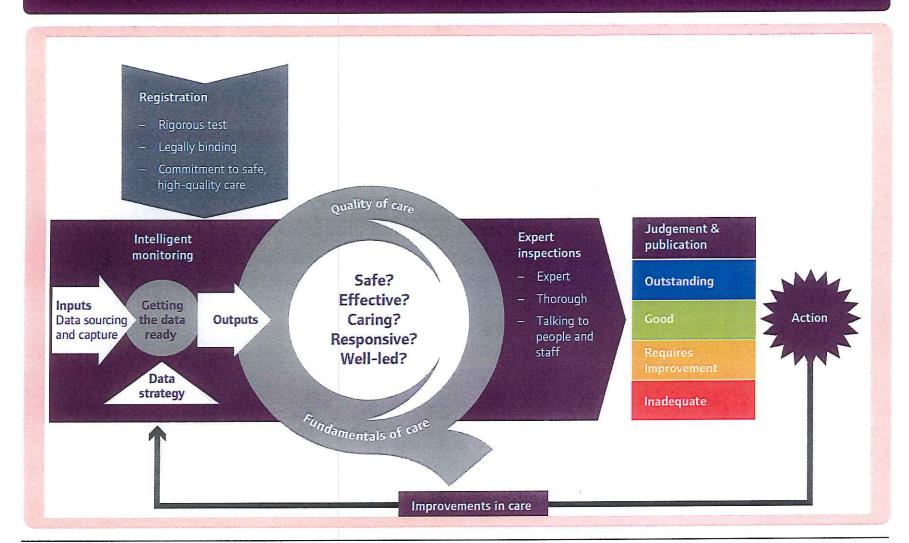
State of Care
Cracks in the
Pathway
First Ratings
October 2014

New regulations including Fit and Proper Person and Duty of Candour introduced April 2015

All ASC services rated by September 2016

#### The new approach





#### Four point scale



# Judgement & publication

**Outstanding** 



Good

Requires Improvement

Inadequate

High level characteristics of each rating level

Innovative, creative, constantly striving to improve, open and transparent

Consistent level of service people have a right to expect, robust arrangements in place for when things do go wrong

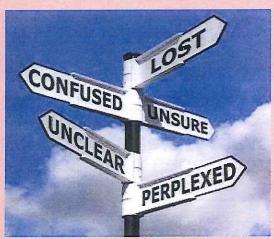
May have elements of good practice but inconsistent, potential or actual risk, inconsistent responses when things go wrong

Severe harm has or is likely to occur, shortfalls in practice, ineffective or no action taken to put things right or improve

#### **Encouraging improvement**









**20 JUNE 2014** 



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#### State of Care 2013/14: Variation



# State of Care 2013-14

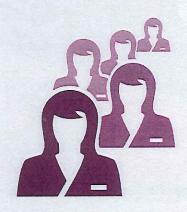
We've found many examples of good and outstanding care.

But we've also found wide variation in quality.

#StateOfCare

#### Adult social care





Staff recruitment and training is a major issue for the future, especially nursing.



Compliance was 10-15% higher for care homes with a registered manager.



Safety and safeguarding was our biggest concern.

# Dementia report: Cracks in the Pathway





- The quality of dementia care is variable not everyone is meeting the standards we expect
- Across more than 90% of care homes and hospitals visited, we found some variable or poor care
- Transitions between services should be improved
- People are likely to experience poor care at some point

#### Inspections and ratings



Outstanding >

 $\sqrt{}$ 

14

Good

578

Requires improvement

331

Inadequate

66

Published reports on 19 July 2015

### Next steps for CQC



- Embedding our methodology
- Corporate providers
- Market oversight
- Different models e.g. supported living
- Special measures and enforcement



## Why market oversight?



Clear relationship between quality of care and finances





#### What can Market Oversight do?



#### Market oversight aims to:

- Spot if a 'Southern Cross' could happen again
- Protect people in vulnerable circumstances
- Monitor finances of 'difficult to replace' providers
- Provide early warning to local authorities
- Assist in co-ordinating the system response if failure occurs

#### Market oversight is not there to:

- Protect providers from failure
- Pre-empt failure through disclosure of information

#### Timelines for market oversight



Sept – Dec 2014

- Development of CQC approach and methodology
- CQC engagement on proposed methods

Jan – Feb 2015 Identify and liaise with providers that meet the market oversight entry criteria

April 2015

- Formally notify providers of their inclusion in the scheme and respond to appeals
  - Start to undertake financial assessments of providers in the scheme

October 2015

Bring specialist providers into the scheme

#### Our enforcement powers



- Requirements (formerly known as compliance actions)
- Warning notices
- S.28 warning notices

Protect people who use services by requiring improvement

#### Civil enforcement powers

- Impose, vary or remove conditions of registration
- Suspension of registration
- Cancellation of registration
- Urgent procedures

#### Failing services

- Immediate action to protect from harm
- Time-limited "final chance"
- Coordination with other oversight bodies

Protect people who use services by forcing improvement Not an escalator – more than one power can be used

#### Criminal powers

- Penalty notices
- Simple cautions
- Prosecution

#### Holding individuals to account

- Fit and proper person requirement
- Prosecution of individuals

Hold providers to account for failure

Severity

#### Reflections



- Power of the Mum Test
- Importance of co-production





#### Why does this matter?





People are at the heart of it

#### Thank you





www.cqc.org.uk enquiries@cqc.org.uk

@CareQualityComm

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